SIEMENS

Press

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Siemens continues portfolio optimization as a focused technology company

- Divestment of Commercial Vehicles business to Meritor agreed
- Purchase price (Enterprise value) of around €190 million
- Transaction expected to close by end of this calendar year
- Further successful milestone of value creation for Siemens' Portfolio Companies

Siemens has agreed to sell its Commercial Vehicles business to Meritor. The move is another step in the company's rigorous implementation of its previously announced plan to sharpen its portfolio as a focused technology company. Commercial Vehicles is part of Siemens' Portfolio Companies. The purchase price totals around €190 million, subject to working capital adjustments. Closing is expected, subject to regulatory approvals, by the end of this calendar year.

"Commercial Vehicles is another success story for our Portfolio Companies' concept. We have turned Commercial Vehicles into a profitable business and now found the ideal new owner that is a great strategic fit. It is a win-win for both Siemens and Commercial Vehicles. Our value creation through the portfolio companies continues in full swing and today is another milestone to optimize our portfolio," said Ralf P. Thomas, CFO of Siemens AG.

"The acquisition of Commercial Vehicles enhances our Blue Horizon brand by expanding our electric vehicle product capability and strengthening the Meritor team with important technical capabilities," said Chris Villavarayan, CEO and president of Meritor. "We are impressed with the accomplishments of Commercial Vehicles' leadership and employees and look forward to them becoming an important part of our team."

Siemens AG Communications Head: Lynette Jackson Werner-von-Siemens-Strasse 1 80333 Munich Germany Siemens AG Press release

For Meritor, the acquisition of Commercial Vehicles furthers its goal of embracing and contributing to a more sustainable future by designing and manufacturing products that accelerate electrification for commercial vehicles. Commercial Vehicles is an ideal fit for Meritor in technology and geographical capability. Meritor plans to integrate Commercial Vehicles' motor, inverter and systems technology to enhance its development of next generation ePowertrains. In fiscal year 2021, Meritor had approximately 9,600 employees and generated revenue of around US\$3.8 billion. Headquartered in Troy, Michigan (U.S.), the company is active worldwide.

In February, Meritor announced it would be acquired by Cummins subject to Meritor shareholder approval and required regulatory approvals. The Board of Directors of Meritor has unanimously approved the agreement with Cummins and recommends that Meritor shareholders vote in favor of the transaction at the Special Meeting of Shareholders scheduled to be held on May 26, 2022. The closing is expected to occur during this calendar year.

Siemens Commercial Vehicles is a leading supplier of innovative systems, solutions and products for all types of medium and heavy-duty electric commercial vehicles. With around 200 employees, the business develops, designs and produces high-performance electric drive systems for commercial vehicles such as buses and trucks, construction vehicles and off-road vehicles.

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Siemens AG (Berlin and Munich) is a technology company focused on industry, infrastructure, transport, and healthcare. From more resource-efficient factories, resilient supply chains, and smarter buildings and grids, to cleaner and more comfortable transportation as well as advanced healthcare, the company creates technology with

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purpose adding real value for customers. By combining the real and the digital worlds, Siemens empowers its customers to transform their industries and markets, helping them to transform the everyday for billions of people. Siemens also owns a majority stake in the publicly listed company Siemens Healthineers, a globally leading medical technology provider shaping the future of healthcare. In addition, Siemens holds a minority stake in Siemens Energy, a global leader in the transmission and generation of electrical power.

In fiscal 2021, which ended on September 30, 2021, the Siemens Group generated revenue of €62.3 billion and net income of €6.7 billion. As of September 30, 2021, the company had around 303,000 employees worldwide. Further information is available on the Internet at www.siemens.com.

This document contains statements related to our future business and financial performance and future events or developments involving Siemens that may constitute forward-looking statements. These statements may be identified by words such as "expect," "look forward to," "anticipate," "intend," "plan," "believe," "seek," "estimate," "will," "project" or words of similar meaning. We may also make forward-looking statements in other reports, in prospectuses, in presentations, in material delivered to shareholders and in press releases. In addition, our representatives may from time to time make oral forward-looking statements. Such statements are based on the current expectations and certain assumptions of Siemens' management, of which many are beyond Siemens' control. These are subject to a number of risks, uncertainties and factors, including, but not limited to those described in disclosures, in particular in the chapter Report on expected developments and associated material opportunities and risks in the Combined Management Report of the Siemens Report (siemens.com/siemensreport), and in the Interim Group Management Report of the Half-year Financial Report (provided that it is already available for the current reporting year), which should be read in conjunction with the Combined Management Report. Should one or more of these risks or uncertainties materialize, should decisions, assessments or requirements of regulatory authorities deviate from our expectations, should events of force majeure, such as pandemics, unrest or acts of war, occur or should underlying expectations including future events occur at a later date or not at all or assumptions prove incorrect, actual results, performance or achievements of Siemens may (negatively or positively) vary materially from those described explicitly or implicitly in the relevant forward-looking statement. Siemens neither intends, nor assumes any obligation, to update or revise these forward-looking statements in light of developments which differ from those anticipated.

This document includes – in the applicable financial reporting framework not clearly defined – supplemental financial measures that are or may be alternative performance measures (non-GAAP-measures). These supplemental financial measures should not be viewed in isolation or as alternatives to measures of Siemens' net assets and financial positions or results of operations as presented in accordance with the applicable financial reporting framework in its Consolidated Financial Statements. Other companies that report or describe similarly titled alternative performance measures may calculate them differently.

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