

Munich, Germany, November 7, 2019

# Earnings Release Q4 FY 2019

July 1 to September 30, 2019

# Siemens delivers strong Q4, fiscal-year guidance fully achieved in all respects

»The weakening of the global economy accelerated clearly during fiscal 2019. Nevertheless, we were again able to underscore Siemens' performance aspiration with a brilliant fourth quarter. We fully achieved our fiscal-year guidance in all aspects! Our Vision 2020+ strategic concept is beginning to get traction. In particular, this includes the progress of the planned high priority public listing of Siemens Energy where we are well on track. The global Siemens team has done an excellent job once again in fiscal 2019. In addition to a strong operating performance, we also successfully launched the largest transformation in our company's history. I am proud of this extraordinary team and look forward to sharing our tasks in the new fiscal year,« said Joe Kaeser, President and Chief Executive Officer of Siemens AG.

#### Fiscal 2019

- Orders increased 7% to €98.0 billion and revenue rose 5% to €86.8 billion; the book-to-bill ratio was 1.13
- On a comparable basis, excluding currency translation and portfolio effects, orders rose 6% and revenue increased 3%, with the majority of industrial businesses contributing to growth
- Adjusted EBITA Industrial Businesses increased slightly to €9.0 billion, including a clear increase for Siemens Healthineers; most other industrial businesses close to prior-year levels
- Adjusted EBITA margin Industrial Businesses was 10.9%; excluding severance charges of €0.5 billion, Adjusted EBITA margin was 11.5%, well within the guidance range of 11% to 12%
- Net income of €5.6 billion, below the prior year which included largely tax-free gains from the transfer of Siemens' shares in Atos SE to Siemens Pension-Trust e.V. and the sale of OSRAM Licht AG shares; basic earnings per share (EPS) at €6.41; basic EPS excluding severance charges were €6.93, at the top end of the guidance range of €6.30 to €7.00
- Free cash flow was €5.8 billion, level with the prior year
- Siemens proposes to raise the dividend €0.10 per share, to €3.90 per share

#### Q4 Fiscal 2019

- Siemens delivered a powerful growth performance in its fourth quarter despite deteriorating industrial investment sentiment, reporting revenue of €24.5 billion, an 8% increase year-over-year, and orders of €24.7 billion, up 4% from the high level a year earlier, for a book-to-bill ratio of 1.01
- Revenue and order growth were 6% and 2%, respectively, on a comparable basis
- Adjusted EBITA Industrial Businesses surged to €2.6 billion; Adjusted EBITA margin Industrial Businesses of 11.3%; Adjusted EBITA margin excluding severance charges was 12.5%
- Net income climbed to €1.5 billion and basic EPS rose to €1.63; excluding severance charges, basic EPS of €1.90

#### Siemens

|   | Q       | 4       | % Cha  | ange  |
|---|---------|---------|--------|-------|
| (in millions of €)  | FY 2019 | FY 2018 | Actual | Comp. |
| Orders  | 24,707  | 23,700  | 4%     | 2%    |
| Revenue   | 24,522  | 22,606  | 8%     | 6%    |
| Adjusted EBITA<br>Industrial Businesses                       | 2,641   | 2,208   | 20%    |       |
| therein: severance  | (284)   | (407)   |        |       |
| Adjusted EBITA margin<br>Industrial Businesses                | 11.3%   | 10.1%   |        |       |
| excl. severance   | 12.5%   | 12.0%   |        |       |
| Income from continuing operations                             | 1,468   | 659     | 123%   |       |
| therein: severance  | (321)   | (527)   |        |       |
| Net income  | 1,470   | 681     | 116%   |       |
| Basic earnings per share<br>(in €)                            | 1.63    | 0.69    | 136%   |       |
| Free cash flow<br>(continuing and<br>discontinued operations) | 5,262   | 3,283   | 60%    |       |
| ROCE<br>(continuing and<br>discontinued operations)           | 11.1%   | 6.0%    |        |       |

- Strong order intake continued, due mainly to a significantly higher volume from large orders year-over-year; significant increases in Gas and Power and in Siemens Gamesa Renewable Energy (SGRE) along with clear growth in Smart Infrastructure and Siemens Healthineers; substantial decline in Mobility which posted a sharply higher volume from large orders in Q4 FY 2018
- Very strong revenue on increases in all industrial businesses, led by double-digit growth in Siemens Healthineers and SGRE
- Book-to-bill ratio of 1.01; order backlog at a new high of €146 billion, benefiting from positive currency translation effects
- Currency translation effects added two percentage points each to order and revenue growth; portfolio effects had a minimal effect on volume growth year-over-year
- Adjusted EBITA rose in all industrial businesses except SGRE; strongest growth contributions from Siemens Healthineers, driven by its imaging business, and from Digital Industries on strength in its software business; these two industrial businesses also benefited from positive currency effects; Adjusted EBITA for Gas and Power turned positive due mainly to lower severance charges year-over-year
- Strong positive development outside Industrial Businesses, most notably within Corporate items and for Portfolio Companies
- Net income benefited from a substantially lower income tax rate year-over-year; Q4 FY 2018 was impacted by income tax expenses from carve-out activities related to Mobility
- Strong working capital management drives Free cash flow from Industrial Businesses to a high level of €5.235 billion from €3.135 billion in Q4 FY 2018; the largest factor in the increase was improved customer payments particularly at Gas and Power
- Provisions for pensions and similar obligations as of September 30, 2019: €9.9 billion (June 30, 2019: €9.5 billion); increased due mainly to lower discount rates which was partly offset by positive return on plan assets
- ROCE: increase due to higher net income, held back by a clear increase in average capital employed

## **Digital Industries**

|                            | Q       | 4       | % Ch   | ange  |
|----------------------------|---------|---------|--------|-------|
| (in millions of €)         | FY 2019 | FY 2018 | Actual | Comp. |
| Orders                     | 4,005   | 4,090   | (2)%   | (5)%  |
| Revenue                    | 4,284   | 4,128   | 4%     | 2%    |
| therein: software business | 1,115   | 921     | 21%    | 15%   |
| Adjusted EBITA             | 792     | 687     | 15%    |       |
| therein: severance         | (43)    | (46)    |        |       |
| Adjusted EBITA margin      | 18.5%   | 16.6%   |        |       |
| excl. severance            | 19.5%   | 17.8%   |        |       |

- Double-digit revenue growth in the software business and a clear increase in the process automation business lifted revenue for Digital Industries overall in a strong year-end finish; these businesses also posted increases in orders supported by positive currency translation effects and additional volume from recent acquisitions, while the factory automation and motion control businesses faced deteriorating demand particularly from the automotive and machine-building industries
- On a geographic basis, higher revenue in the Americas and Asia, Australia regions more than offset a decline in Europe, C.I.S., Africa, Middle East (Europe/CAME), while an order increase in the Americas was more than offset by declines in the other two reporting regions
- Growth in Adjusted EBITA driven primarily by a sharp increase in profitability in the software business compared to Q4 FY 2018, which more than offset a moderate earnings decline in the shortcycle businesses; Adjusted EBITA also benefited from positive currency effects
- 04 % Change FY 2019 FY 2018 Actual Comp. (in millions of €) 4,379 4,027 9% 5% Orders 4,359 4,069 7% Revenue 3% therein: product business 1,496 1,429 5% 0% 521 561 8% Adjusted EBITA (12) (10) therein: severance Adjusted EBITA margin 12.9% 12.8% 13.1% 13.0% excl. severance
- Volume growth driven by the solutions and services business; higher volume from large orders
- On a geographic basis, orders rose on double-digit growth in the Americas and Asia, Australia; revenue growth was strongest in the Americas
- Adjusted EBITA rose on higher revenue in the solutions and services business, partly held back by expenses related to expansion of grid edge activities and a less favorable business mix

#### **Gas and Power**

|                           | Q       | 4       | % Change |       |  |
|---------------------------|---------|---------|----------|-------|--|
| (in millions of €)        | FY 2019 | FY 2018 | Actual   | Comp. |  |
| Orders                    | 5,743   | 5,179   | 11%      | 9%    |  |
| Revenue                   | 5,126   | 4,903   | 5%       | 2%    |  |
| therein: service business | 2,306   | 2,097   | 10%      | 7%    |  |
| Adjusted EBITA            | 92      | (38)    | n/a      |       |  |
| therein: severance        | (197)   | (307)   |          |       |  |
| Adjusted EBITA margin     | 1.8%    | (0.8)%  |          |       |  |
| excl. severance           | 5.6%    | 5.5%    |          |       |  |

- Substantial order growth in the new-unit business, particularly a €0.4 billion order for a combined-cycle power plant in France, including service, and several large orders in the Americas
- Revenue growth driven by the service business; on a geographic basis, increases in the Americas and Asia, Australia were partly offset by a decline in Europe/CAME
- Adjusted EBITA improved year-over-year mainly due to substantially lower severance charges; strong contribution from the service business

# Smart Infrastructure

## Mobility

|                       | Q       | 4       | % Change |       |  |
|-----------------------|---------|---------|----------|-------|--|
| (in millions of €)    | FY 2019 | FY 2018 | Actual   | Comp. |  |
| Orders                | 1,827   | 2,834   | (36)%    | (36)% |  |
| Revenue               | 2,500   | 2,368   | 6%       | 4%    |  |
| Adjusted EBITA        | 299     | 264     | 14%      |       |  |
| therein: severance    | (7)     | (4)     |          |       |  |
| Adjusted EBITA margin | 12.0%   | 11.1%   |          |       |  |
| excl. severance       | 12.3%   | 11.3%   |          |       |  |

- Sharply lower volume from large orders compared to Q4 FY 2018, which included rolling stock orders amounting to €0.6 billion and €0.4 billion from Germany and Austria, respectively
- Revenue growth driven by double-digit increases in the rolling stock business, which ramped up large projects, and in the customer services business
- Strong Adjusted EBITA and profitability were supported by higher revenue and also benefited from positive effects related to project execution and completion

#### **Siemens Healthineers**

|                       | Q       | 4       | % Ch   | ange  |
|-----------------------|---------|---------|--------|-------|
| (in millions of €)    | FY 2019 | FY 2018 | Actual | Comp. |
| Orders                | 4,643   | 4,299   | 8%     | 4%    |
| Revenue               | 4,142   | 3,703   | 12%    | 8%    |
| Adjusted EBITA        | 771     | 634     | 22%    |       |
| therein: severance    | (18)    | (38)    |        |       |
| Adjusted EBITA margin | 18.6%   | 17.1%   |        |       |
| excl. severance       | 19.0%   | 18.1%   |        |       |

- Volume up in all businesses, led by the imaging business; on a geographic basis, double-digit order and revenue growth in China and in the U.S. which benefited from positive currency translation effects
- Higher Adjusted EBITA year-over-year on increases in the imaging and advanced therapies businesses, partly offset by a decline in the diagnostics business which included increases in costs for Atellica Solution; profitability benefited from currency tailwinds

#### Siemens Gamesa Renewable Energy

|                       | Q       | 4       | % Ch   | ange  |
|-----------------------|---------|---------|--------|-------|
| (in millions of €)    | FY 2019 | FY 2018 | Actual | Comp. |
| Orders                | 3,076   | 2,626   | 17%    | 15%   |
| Revenue               | 2,944   | 2,619   | 12%    | 11%   |
| Adjusted EBITA        | 127     | 140     | (10)%  |       |
| therein: severance    | (7)     | (2)     |        |       |
| Adjusted EBITA margin | 4.3%    | 5.4%    |        |       |
| excl. severance       | 4.5%    | 5.4%    |        |       |

- Significant order growth year-over-year on higher orders in all businesses, led by the onshore and service businesses; on a geographic basis, growth in Asia, Australia, particularly in India, partly offset by a decline in the Americas
- Revenue up in all businesses, led by significant growth in the onshore business; on a geographic basis, revenue increased in all three reporting regions, with strongest growth in Europe/CAME
- Adjusted EBITA positively influenced by higher revenue and improved productivity, more than offset by price pressure, a less favorable project mix and higher integration costs year-over-year

#### **Financial Services**

|                                  | Q       | 4       |
|----------------------------------|---------|---------|
| (in millions of €)               | FY 2019 | FY 2018 |
| Income before income taxes (EBT) | 114     | 115     |
| therein: severance               | (1)     | (1)     |
| ROE (after taxes)                | 12.8%   | 13.1%   |
|                                  |         |         |
|                                  | Sep 30, | Sep 30, |
| (in millions of €)               | 2019    | 2018    |
| Total assets                     | 29,901  | 27,628  |

- Income before income taxes was level with Q4 FY 2018, with both periods including moderate income from the equity business; Financial Services concluded another strong fiscal year with return on equity after tax of 19.1%, within its raised target range
- The increase in total assets since the end of fiscal 2018 included positive currency translation effects

#### **Portfolio Companies**

|                       | Q       | 4       | % Ch   | ange  |
|-----------------------|---------|---------|--------|-------|
| (in millions of €)    | FY 2019 | FY 2018 | Actual | Comp. |
| Orders                | 1,412   | 1,276   | 11%    | 9%    |
| Revenue               | 1,574   | 1,380   | 14%    | 13%   |
| Adjusted EBITA        | (34)    | (112)   | 70%    |       |
| therein: severance    | (2)     | (75)    |        |       |
| Adjusted EBITA margin | (2.2)%  | (8.1)%  |        |       |
| excl. severance       | (2.0)%  | (2.7)%  |        |       |

- Broad-based volume growth, with the strongest contribution to orders from the process solutions business and to revenue from the large drives applications business
- Adjusted EBITA also improved due mainly to lower severance charges in fully consolidated units year-over-year; excluding this factor there was also a strong earnings improvement that was largely offset by a sharply lower result from equity investments
- Results from equity investments are expected to remain volatile in coming quarters

#### Reconciliation to Consolidated Financial Statements

#### Profit

|  | Q       | 4       |
|--|---------|---------|
| (in millions of €)   | FY 2019 | FY 2018 |
| Real Estate Services   | 9       | 49      |
| Corporate items  | (149)   | (404)   |
| Centrally carried pension expense                                      | (67)    | (109)   |
| Amortization of intangible assets acquired in<br>business combinations | (279)   | (279)   |
| Eliminations, Corporate Treasury and other reconciling items           | (50)    | (59)    |
| Reconciliation to<br>Consolidated Financial Statements                 | (537)   | (802)   |

- The change in Corporate items was due primarily to a positive result from revised estimates related to provisions
- Severance charges within Corporate items were €31 million (€43 million in Q4 FY 2018)

#### Outlook

We expect global macroeconomic development to remain subdued in fiscal 2020, with risks particularly related to geopolitical and geoeconomic uncertainties. We assume a moderate decline in market volume for our short-cycle businesses. Given the foregoing, we expect the **Siemens Group** to again achieve moderate growth in comparable revenue, net of currency translation and portfolio effects, and a book-to-bill ratio above 1.

**Digital Industries** expects fiscal 2020 comparable revenue to remain level compared to the prior-year, outperforming the broader market, despite continued weakness in its most important short-cycle markets, particularly the automotive and machine tool industries. Adjusted EBITA margin is expected at 17% to 18%.

**Smart Infrastructure** expects to achieve moderate comparable revenue growth in fiscal 2020, driven by its longer-cycle solutions and service business, even as its short-cycle industrial products business faces headwinds from a market slowdown. Adjusted EBITA margin is expected at 10% to 11%.

Economic cycles have limited impact on the markets for **Mobility**, which anticipates mid-single-digit comparable revenue growth in fiscal 2020 driven by its rolling stock business, which ramped up several large rail projects toward the end of fiscal 2019. Adjusted EBITA margin is expected at 10% to 11%.

While energy markets are assumed to remain challenging with some signs of stabilization, **Gas and Power** expects a moderate comparable revenue growth particularly including execution on its large order backlog. Adjusted EBITA margin is expected at 2% to 5%.

As previously announced, we plan to carve out **Gas and Power** and to contribute our 59% stake in **Siemens Gamesa Renewable Energy** (SGRE) to create a new entity, Siemens Energy. For this entity, we plan a spin-off and public listing before the end of fiscal 2020, with Siemens Energy becoming part of discontinued operations prior to the spin-off. We expect this to result in substantial positive effects within discontinued operations, including a substantial gain at spin-off, which cannot yet be reliably quantified.

For our EPS guidance we assume these positive effects will offset carve-out costs and tax expenses related to the spin-off and Groupwide severance charges for the fiscal year. Taken together with our previously mentioned expectations for fiscal 2020, we expect this to result in basic earnings per share (EPS) from net income in the range from  $\leq 6.30$  to  $\leq 7.00$  compared to  $\leq 6.41$  in fiscal 2019.

This outlook excludes charges related to legal and regulatory matters.

#### Notes and forward-looking statements

Starting today at 09:00 a.m. CET, the annual press conference on Siemens' fourth-quarter results and the preliminary figures for fiscal 2019 will be broadcast live at <u>www.siemens.com/pressconference.</u>

You can also follow the conference call for analysts and investors live in English at www.siemens.com/analystcall from 11:00 a.m. CET.

Recordings of the press conference and the conference call for analysts and investors will subsequently be made available as well.

Financial publications are available for download at: <u>www.siemens.com/ir</u>.

This document contains statements related to our future business and financial performance and future events or developments involving Siemens that may constitute forward-looking statements. These statements may be identified by words such as "expect," "look forward to," "anticipate," "intend," "plan," "believe," "seek," "estimate," "will," "project" or words of similar meaning. We may also make forward-looking statements in other reports, prospectuses, in presentations, in material delivered to shareholders and in press releases. In addition, our representatives may from time to time make oral forward-looking statements. Such statements are based on the current expectations and certain assumptions of Siemens' management, of which many are beyond Siemens' control. These are subject to a number of risks, uncertainties and factors, including, but not limited to, those described in disclosures, in particular in the chapter Report on expected developments and associated material opportunities and risks in the Annual Report. Should one or more of these risks or uncertainties materialize, should decisions, assessments or requirements of regulatory authorities deviate from our expectations, or should underlying expectations including future events occur at a later date or not at all or assumptions prove incorrect, actual results, performance or achievements of Siemens may (negatively or positively) vary materially from those described explicitly or implicitly in the relevant forward-looking statement. Siemens neither intends, nor assumes any obligation, to update or revise these forward-looking statements in light of developments which differ from those anticipated.

This document includes – in the applicable financial reporting framework not clearly defined – supplemental financial measures that are or may be alternative performance measures (non-GAAP-measures). These supplemental financial measures should not be viewed in isolation or as alternatives to measures of Siemens' net assets and financial positions or results of operations as presented in accordance with the applicable financial reporting framework in its Consolidated Financial Statements. Other companies that report or describe similarly titled alternative performance measures may calculate them differently.

Due to rounding, numbers presented throughout this and other documents may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.

All information is preliminary.

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# **Financial Results**

Fourth Quarter and Fiscal 2019

siemens.com

## Key figures

(in millions of  $\in$ , except where otherwise stated)

#### Volume

|                                  | Q       | 4       |        | % Change | Fisca  | Year   |        | % Change           |
|----------------------------------|---------|---------|--------|----------|--------|--------|--------|--------------------|
|                                  | FY 2019 | FY 2018 | Actual | Comp.1   | 2019   | 2018   | Actual | Comp. <sup>1</sup> |
| Orders                           | 24,707  | 23,700  | 4%     | 2%       | 97,999 | 91,296 | 7%     | 6%                 |
| Revenue                          | 24,522  | 22,606  | 8%     | 6%       | 86,849 | 83,044 | 5%     | 3%                 |
| Book-to-bill ratio               | 1.01    |         |        |          | 1.13   |        |        |                    |
| Order backlog (in billions of €) | 146     |         |        |          | 146    |        |        |                    |

#### **Profitability and Capital efficiency**

|  | Q       | 4       |          | Fiscal | Year  |          |
|--|---------|---------|----------|--------|-------|----------|
|  | FY 2019 | FY 2018 | % Change | 2019   | 2018  | % Change |
| Industrial Businesses                  |         |         |          |        |       |          |
| Adjusted EBITA                         | 2,641   | 2,208   | 20%      | 8,986  | 8,857 | 1%       |
| Adjusted EBITA margin                  | 11.3%   | 10.1%   |          | 10.9%  | 11.1% |          |
| Continuing operations                  |         |         |          |        |       |          |
| EBITDA                                 | 3,093   | 2,263   | 37%      | 10,582 | 9,602 | 10%      |
| Income from continuing operations      | 1,468   | 659     | 123%     | 5,646  | 5,996 | (6)%     |
| Basic earnings per share (in €)²       | 1.62    | 0.66    | 146%     | 6.41   | 6.97  | (8)%     |
| Continuing and discontinued operations |         |         |          |        |       |          |
| Net income                             | 1,470   | 681     | 116%     | 5,648  | 6,120 | (8)%     |
| Basic earnings per share (in €)²       | 1.63    | 0.69    | 136%     | 6.41   | 7.12  | (10)%    |
| Return on capital employed (ROCE)      | 11.1%   | 6.0%    |          | 11.1%  | 12.6% |          |

#### **Capital structure and Liquidity**

|   |            | Sep 30, 2019 |                  | Sep 30, 2018     |
|---|------------|--------------|------------------|------------------|
| Total equity                              |            | 50,984       |                  |                  |
| Industrial net debt                       |            | 6,404        |                  | 3,548            |
| Industrial net debt / EBITDA <sup>3</sup> |            | 0.6          |                  | 0.4              |
|   | Q4 FY 2019 | Q4 FY 2018   | Fiscal Year 2019 | 5' 11/ 2010      |
| Free cash flow                            | Q4 F1 2019 | Q4 F1 2018   | FISCAL FEAT 2019 | Fiscal Year 2018 |
| Free cash flow<br>Continuing operations   | 5,273      | 3,292        | 5,872            | Fiscal Year 2018 |
|   |            |              |                  |                  |
| Continuing operations                     | 5,273      | 3,292        | 5,872            | 5,814            |

#### Employees

| (in thousands)  | Sep 30, 2019 | Sep 30, 2018 |
|-----------------|--------------|--------------|
| Total           | 385          | 379          |
| Germany         | 116          | 117          |
| Outside Germany | 269          | 262          |

<sup>&</sup>lt;sup>1</sup> Throughout excluding currency translation and portfolio effects.

<sup>&</sup>lt;sup>3</sup> Accumulative EBITDA of the previous four quarters until the reporting date.

### Consolidated Statements of Income

|   | Q        | 4        | Fiscal   | year     |
|---|----------|----------|----------|----------|
| (in millions of €, per share amounts in €)                                | FY 2019  | FY 2018  | 2019     | 2018     |
| Revenue   | 24,522   | 22,606   | 86,849   | 83,044   |
| Cost of sales   | (17,221) | (16,092) | (60,922) | (58,181) |
| Gross profit  | 7,301    | 6,514    | 25,927   | 24,863   |
| Research and development expenses   | (1,602)  | (1,567)  | (5,670)  | (5,558)  |
| Selling and general administrative expenses                               | (3,551)  | (3,497)  | (13,345) | (12,941) |
| Other operating income  | 134      | 121      | 442      | 500      |
| Other operating expenses  | (165)    | (208)    | (466)    | (678)    |
| Income (loss) from investments accounted for using the equity method, net | 11       | (15)     | 199      | (3)      |
| Interest income   | 434      | 370      | 1,634    | 1,481    |
| Interest expenses   | (284)    | (272)    | (1,129)  | (1,089)  |
| Other financial income (expenses), net                                    | (92)     | (39)     | (74)     | 1,475    |
| Income from continuing operations before income taxes                     | 2,185    | 1,408    | 7,518    | 8,050    |
| Income tax expenses   | (717)    | (749)    | (1,872)  | (2,054)  |
| Income from continuing operations   | 1,468    | 659      | 5,646    | 5,996    |
| Income from discontinued operations, net of income taxes                  | 2        | 22       | 3        | 124      |
| Net income  | 1,470    | 681      | 5,648    | 6,120    |
| Attributable to:  |          |          |          |          |
| Non-controlling interests   | 150      | 122      | 474      | 313      |
| Shareholders of Siemens AG  | 1,319    | 559      | 5,174    | 5,807    |
| Basic earnings per share  |          |          |          |          |
| Income from continuing operations   | 1.62     | 0.66     | 6.41     | 6.97     |
| Income from discontinued operations                                       | -        | 0.03     | -        | 0.15     |
| Net income  | 1.63     | 0.69     | 6.41     | 7.12     |
| Diluted earnings per share  |          |          |          |          |
| Income from continuing operations   | 1.60     | 0.65     | 6.32     | 6.86     |
| Income from discontinued operations                                       | -        | 0.03     | _        | 0.15     |
| Net income  | 1.61     | 0.68     | 6.32     | 7.01     |

## Consolidated Statements of Comprehensive Income

|   | Q       | 4       | Fiscal  | year    |
|---|---------|---------|---------|---------|
| (in millions of €)  | FY 2019 | FY 2018 | 2019    | 2018    |
| Net income  | 1,470   | 681     | 5,648   | 6,120   |
| Remeasurements of defined benefit plans                                   | (54)    | (36)    | (1,163) | (360)   |
| therein: Income tax effects   | 62      | (37)    | 624     | (305)   |
| Remeasurements of equity instruments                                      | (16)    | -       | (15)    | -       |
| therein: Income tax effects   | 3       | -       | 3       | -       |
| Income (loss) from investments accounted for using the equity method, net | -       | -       | (6)     | -       |
| Items that will not be reclassified to profit or loss                     | (69)    | (36)    | (1,184) | (360)   |
| Currency translation differences  | 1,344   | (290)   | 1,841   | (287)   |
| Available-for-sale financial assets                                       | -       | (7)     | -       | (1,819) |
| therein: Income tax effects   | -       | 2       | -       | 24      |
| Derivative financial instruments  | (111)   | 33      | (177)   | (63)    |
| therein: Income tax effects   | 48      | (11)    | 69      | 24      |
| Income (loss) from investments accounted for using the equity method, net | 5       | 18      | (8)     | (2)     |
| Items that may be reclassified subsequently to profit or loss             | 1,238   | (247)   | 1,656   | (2,170) |
| Other comprehensive income, net of income taxes                           | 1,169   | (283)   | 472     | (2,530) |
| Total comprehensive income  | 2,638   | 398     | 6,120   | 3,590   |
| Attributable to:  |         |         |         |         |
| Non-controlling interests   | 196     | 103     | 540     | 259     |
| Shareholders of Siemens AG  | 2,442   | 296     | 5,581   | 3,330   |

## Consolidated Statements of Financial Position

|  | Sep 30, | Sep 30  |
|--|---------|---------|
| (in millions of €)   | 2019    | 2018    |
| Assets   |         |         |
| Cash and cash equivalents  | 12,391  | 11,066  |
| Trade and other receivables  | 18,894  | 18,455  |
| Other current financial assets                                     | 10,669  | 9,427   |
| Contract assets  | 10,309  | 8,912   |
| Inventories  | 14,806  | 13,885  |
| Current income tax assets  | 1,103   | 1,010   |
| Other current assets   | 1,960   | 1,707   |
| Assets classified as held for disposal                             | 238     | 94      |
| Total current assets   | 70,370  | 64,556  |
| Goodwill   | 30,160  | 28,344  |
| Other intangible assets  | 9,800   | 10,131  |
| Property, plant and equipment                                      | 12,183  | 11,381  |
| Investments accounted for using the equity method                  | 2,244   | 2,579   |
| Other financial assets   | 19,843  | 17,774  |
| Deferred tax assets  | 3,174   | 2,341   |
| Other assets   | 2,475   | 1,810   |
| Total non-current assets   | 79,878  | 74,359  |
| Total assets   | 150,248 | 138,915 |
|  |         |         |
| Liabilities and equity   | 6.024   | F 0.53  |
| Short-term debt and current maturities of long-term debt           | 6,034   | 5,057   |
| Trade payables   | 11,409  | 10,716  |
| Other current financial liabilities                                | 1,743   | 1,485   |
| Contract liabilities   | 16,452  | 14,464  |
| Current provisions   | 3,682   | 3,931   |
| Current income tax liabilities                                     | 2,378   | 3,102   |
| Other current liabilities  | 9,023   | 9,118   |
| Liabilities associated with assets classified as held for disposal | 2       | 1       |
| Total current liabilities  | 50,723  | 47,874  |
| Long-term debt   | 30,414  | 27,120  |
| Provisions for pensions and similar obligations                    | 9,896   | 7,684   |
| Deferred tax liabilities   | 1,305   | 1,092   |
| Provisions   | 3,714   | 4,216   |
| Other financial liabilities  | 986     | 685     |
| Other liabilities  | 2,226   | 2,198   |
| Total non-current liabilities                                      | 48,541  | 42,995  |
| Total liabilities  | 99,265  | 90,869  |
| Equity   |         |         |
| Issued capital   | 2,550   | 2,550   |
| Capital reserve  | 6,287   | 6,184   |
| Retained earnings  | 41,818  | 41,014  |
| Other components of equity   | 1,134   | (352)   |
| Treasury shares, at cost   | (3,663) | (3,922  |
| Total equity attributable to shareholders of Siemens AG            | 48,125  | 45,474  |
| Non-controlling interests  | 2,858   | 2,573   |
| Total equity   | 50,984  | 48,046  |
| Total liabilities and equity                                       | 150,248 | 138,915 |

## Consolidated Statements of Cash Flows

|   | Q       | 4       | Fiscal           | year          |
|---|---------|---------|------------------|---------------|
| (in millions of €)  | FY 2019 | FY 2018 | 2019             | 2018          |
| Cash flows from operating activities  |         |         |                  |               |
| Net income  | 1,470   | 681     | 5,648            | 6,120         |
| Adjustments to reconcile net income to cash flows from operating activities - continuing operations                       |         |         |                  |               |
| Income from discontinued operations, net of income taxes  | (2)     | (22)    | (3)              | (124          |
| Amortization, depreciation and impairments  | 966     | 915     | 3,494            | 3,41          |
| Income tax expenses   | 717     | 749     | 1,872            | 2,05          |
| Interest (income) expenses, net   | (149)   | (98)    | (505)            | (392          |
| (Income) loss related to investing activities   | (66)    | 3       | (358)            | (1,792        |
| Other non-cash (income) expenses  | 395     | 187     | 605              | 94            |
| Change in operating net working capital from  |         |         |                  |               |
| Contract assets   | (112)   | (268)   | (984)            | (171          |
| Inventories   | 1,270   | 799     | (614)            | (81           |
| Trade and other receivables   | 605     | (578)   | 85               | (1,432        |
| Trade payables  | 875     | 1,234   | 465              | 1,03          |
| Contract liabilities  | (208)   | (620)   | 1,684            | 14            |
| Additions to assets leased to others in operating leases  | (205)   | (172)   | (671)            | (599          |
| Change in other assets and liabilities  | 504     | 1,415   | (1,486)          | (309          |
| Income taxes paid   | (437)   | (384)   | (2,589)          | (2,06         |
| Dividends received  | 80      | 65      | 299              | 27            |
| Interest received   | 400     | 341     | 1,540            | 1,39          |
| Cash flows from operating activities - continuing operations  | 6,103   | 4,248   | 8,482            | 8,41          |
| Cash flows from operating activities - discontinued operations  | (10)    | (9)     | (27)             | 1             |
| Cash flows from operating activities - continuing and discontinued operations   | 6,092   | 4,239   | 8,456            | 8,42          |
| Cash flows from investing activities  | 0,052   | 1,200   | 0,150            | 0,12          |
| Additions to intangible assets and property, plant and equipment  | (830)   | (956)   | (2,610)          | (2,602        |
| Acquisitions of businesses, net of cash acquired  | (050)   | (118)   | (958)            | (525          |
| Purchase of investments and financial assets for investment purposes  | (671)   | (647)   | (1,971)          | (1,958        |
| Change in receivables from financing activities   | (642)   | (1,007) | (1,161)          | (1,62)        |
| Disposal of intangibles and property, plant and equipment   | 55      | 162     | 238              | 26            |
| Disposal of husinesses, net of cash disposed  | 55      | 102     | (33)             | 36            |
| Disposal of businesses, net of cash disposed<br>Disposal of investments and financial assets for investment purposes      | 499     | 342     | 1,484            | 2,33          |
| Cash flows from investing activities - continuing operations  | (1,612) | (2,223) | (5,012)          | (3,74         |
| Cash flows from investing activities - discontinued operations  | (1,012) | (2,223) | (3,012)          |               |
| Cash flows from investing activities - continuing and discontinued operations   | (1,612) | (2,223) | (5,011)          | (33<br>(3,774 |
|   | (1,012) | (2,225) | (5,011)          | (5,774        |
| Cash flows from financing activities Purchase of treasury shares  | (216)   | (207)   | (1 407)          | (1.400        |
| 5   | (316)   | (387)   | (1,407)<br>1,044 | (1,409        |
| Re-issuance of treasury shares and other transactions with owners   | 1,089   | (63)    |                  | 4,06          |
| Issuance of long-term debt  | 3,492   | 2,734   | 6,471            | 2,73          |
| Repayment of long-term debt (including current maturities of long-term debt)  | (2,577) | (11)    | (3,205)          | (3,53)        |
| Change in short-term debt and other financing activities  | (1,463) | (288)   | (753)            | 33            |
| Interest paid   | (425)   | (288)   | (1,123)          | (1,00)        |
| Dividends paid to shareholders of Siemens AG  | -       | (20)    | (3,060)          | (3,01)        |
| Dividends attributable to non-controlling interests   | (14)    | (26)    | (246)            | (12)          |
| Cash flows from financing activities - continuing operations  | (214)   | 2,084   | (2,277)          | (1,940        |
| Cash flows from financing activities - discontinued operations  | -       | -       | -                | 10.00         |
| Cash flows from financing activities - continuing and discontinued operations   | (214)   | 2,084   | (2,277)          | (1,94)        |
| Effect of changes in exchange rates on cash and cash equivalents  | 104     | (123)   | 157              | (29           |
| Change in cash and cash equivalents   | 4,370   | 3,976   | 1,325            | 2,67          |
| Cash and cash equivalents at beginning of period  | 8,022   | 7,090   | 11,066           | 8,38          |
| Cash and cash equivalents at end of period  | 12,391  | 11,066  | 12,391           | 11,06         |
| Less: Cash and cash equivalents of assets classified as held for disposal and discontinued operations<br>at end of period | -       | -       | _                |               |
| Cash and cash equivalents at end of period (Consolidated Statements of Financial Position)                                | 12,391  | 11,066  | 12,391           | 11,00         |

## Overview of Segment figures

|  |         |         |        | Orders   |         |         |        | Revenue  | (IB, POC: | Profit Profit margii<br>(IB, POC: Adj. EBITA;<br>SFS: EBT) SFS: ROE |         | 5       |         | Assets<br>(IB, POC:<br>employed;<br>otal assets) | Free cash flow |         |
|--|---------|---------|--------|----------|---------|---------|--------|----------|-----------|---|---------|---------|---------|--|----------------|---------|
|  | Q4      | 4       |        | % Change | Q       | 4       |        | % Change | Q         | 4   | Q       | 4       | Sep 30, | Sep 30,  | Q              | 4       |
| (in millions of €)                                     | FY 2019 | FY 2018 | Actual | Comp.    | FY 2019 | FY 2018 | Actual | Comp.    | FY 2019   | FY 2018   | FY 2019 | FY 2018 | 2019    | 2018   | FY 2019        | FY 2018 |
| Digital Industries                                     | 4,005   | 4,090   | (2)%   | (5)%     | 4,284   | 4,128   | 4%     | 2%       | 792       | 687   | 18.5%   | 16.6%   | 10,626  | 9,993  | 873            | 762     |
| Smart Infrastructure                                   | 4,379   | 4,027   | 9%     | 5%       | 4,359   | 4,069   | 7%     | 3%       | 561       | 521   | 12.9%   | 12.8%   | 5,071   | 4,702  | 958            | 572     |
| Gas and Power  | 5,743   | 5,179   | 11%    | 9%       | 5,126   | 4,903   | 5%     | 2%       | 92        | (38)  | 1.8%    | (0.8)%  | 12,103  | 12,107   | 1,021          | 382     |
| Mobility   | 1,827   | 2,834   | (36)%  | (36)%    | 2,500   | 2,368   | 6%     | 4%       | 299       | 264   | 12.0%   | 11.1%   | 3,045   | 2,933  | 570            | 169     |
| Siemens Healthineers                                   | 4,643   | 4,299   | 8%     | 4%       | 4,142   | 3,703   | 12%    | 8%       | 771       | 634   | 18.6%   | 17.1%   | 13,889  | 12,392   | 787            | 642     |
| Siemens Gamesa Renewable Energy                        | 3,076   | 2,626   | 17%    | 15%      | 2,944   | 2,619   | 12%    | 11%      | 127       | 140   | 4.3%    | 5.4%    | 3,703   | 3,823  | 1,026          | 608     |
| Industrial Businesses (IB)                             | 23,673  | 23,054  | 3%     | 0%       | 23,356  | 21,790  | 7%     | 5%       | 2,641     | 2,208   | 11.3%   | 10.1%   | 48,438  | 45,949   | 5,235          | 3,135   |
| Financial Services (SFS)                               | 217     | 175     | -      | -        | 217     | 175     | -      | -        | 114       | 115   | 12.8%   | 13.1%   | 29,901  | 27,628   | 144            | 95      |
| Portfolio Companies (POC)                              | 1,412   | 1,276   | 11%    | 9%       | 1,574   | 1,380   | 14%    | 13%      | (34)      | (112)   | (2.2)%  | (8.1)%  | 1,915   | 1,685  | 200            | 70      |
| Reconciliation to<br>Consolidated Financial Statements | (595)   | (805)   | _      | _        | (625)   | (738)   | _      | _        | (537)     | (802)   | _       | _       | 69,995  | 63,653   | (307)          | (8)     |
| Siemens (continuing operations)                        | 24,707  | 23,700  | 4%     | 2%       | 24,522  | 22,606  | 8%     | 6%       | 2,185     | 1,408   | -       | -       | 150,248 | 138,915  | 5,273          | 3,292   |

|  |         |         |        | Orders   |         |         |        | Revenue  | (IB, POC: | Profit<br>Adj. EBITA;<br>SFS: EBT) | Profit margin<br>(Adj. EBITA margin;<br>SFS: ROE) |        | Assets<br>(IB, POC:<br>Net capital employed;<br>SFS: Total assets) |         | Free    | e cash flow |
|--|---------|---------|--------|----------|---------|---------|--------|----------|-----------|------------------------------------|---|--------|--|---------|---------|-------------|
|  | Fiscal  | year    |        | % Change | Fiscal  | year    |        | % Change | Fiscal    | year                               | Fiscal  | vear   | Sep 30,  | Sep 30, | Fiscal  | vear        |
| (in millions of €)                                     | 2019    | 2018    | Actual | Comp.    | 2019    | 2018    | Actual | Comp.    | 2019      | 2018                               | 2019  | 2018   | 2019   | 2018    | 2019    | 2018        |
| Digital Industries                                     | 15,944  | 16,287  | (2)%   | (4)%     | 16,087  | 15,587  | 3%     | 2%       | 2,880     | 2,898                              | 17.9%   | 18.6%  | 10,626   | 9,993   | 2,635   | 2,610       |
| Smart Infrastructure                                   | 16,244  | 15,198  | 7%     | 4%       | 15,225  | 14,445  | 5%     | 3%       | 1,500     | 1,574                              | 9.9%  | 10.9%  | 5,071  | 4,702   | 1,572   | 1,128       |
| Gas and Power  | 19,975  | 18,451  | 8%     | 7%       | 17,663  | 18,125  | (3)%   | (4)%     | 679       | 722                                | 3.8%  | 4.0%   | 12,103   | 12,107  | 863     | 301         |
| Mobility   | 12,894  | 11,025  | 17%    | 16%      | 8,916   | 8,821   | 1%     | 0%       | 983       | 958                                | 11.0%   | 10.9%  | 3,045  | 2,933   | 903     | 998         |
| Siemens Healthineers                                   | 15,853  | 14,506  | 9%     | 7%       | 14,517  | 13,425  | 8%     | 6%       | 2,461     | 2,221                              | 17.0%   | 16.5%  | 13,889   | 12,392  | 1,618   | 1,673       |
| Siemens Gamesa Renewable Energy                        | 12,749  | 11,875  | 7%     | 7%       | 10,227  | 9,122   | 12%    | 12%      | 482       | 483                                | 4.7%  | 5.3%   | 3,703  | 3,823   | 408     | 375         |
| Industrial Businesses (IB)                             | 93,659  | 87,341  | 7%     | 6%       | 82,635  | 79,526  | 4%     | 2%       | 8,986     | 8,857                              | 10.9%   | 11.1%  | 48,438   | 45,949  | 8,000   | 7,084       |
| Financial Services (SFS)                               | 832     | 825     | -      | -        | 832     | 825     | -      | -        | 632       | 633                                | 19.1%   | 19.7%  | 29,901   | 27,628  | 621     | 553         |
| Portfolio Companies (POC)                              | 5,806   | 5,569   | 4%     | 3%       | 5,526   | 4,930   | 12%    | 11%      | (71)      | (305)                              | (1.3)%  | (6.2)% | 1,915  | 1,685   | 45      | (14)        |
| Reconciliation to<br>Consolidated Financial Statements | (2,298) | (2,438) | _      | -        | (2,144) | (2,237) | -      | _        | (2,028)   | (1,135)                            | _   | -      | 69,995   | 63,653  | (2,794) | (1,809)     |
| Siemens (continuing operations)                        | 97,999  | 91,296  | 7%     | 6%       | 86,849  | 83,044  | 5%     | 3%       | 7,518     | 8,050                              | -   | -      | 150,248  | 138,915 | 5,872   | 5,814       |

### **EBITDA Reconciliation**

|  |         | Profit  | assets acquir | n of intangible<br>ed in business<br>combinations | (1      | Financial<br>income<br>expenses), net |         | EBIT    |         | Amortization,<br>preciation and<br>impairments |         | EBITDA  |
|--|---------|---------|---------------|---|---------|---------------------------------------|---------|---------|---------|--|---------|---------|
|  | Q4      |         | Q             | 4   | Q       | 4                                     | Q4      |         | Q       | 4  | Q4      |         |
| (in millions of €)                                     | FY 2019 | FY 2018 | FY 2019       | FY 2018   | FY 2019 | FY 2018                               | FY 2019 | FY 2018 | FY 2019 | FY 2018  | FY 2019 | FY 2018 |
| Digital Industries                                     | 792     | 687     | (100)         | (97)  | 1       | (2)                                   | 691     | 591     | 174     | 171  | 865     | 763     |
| Smart Infrastructure                                   | 561     | 521     | (9)           | (5)   | 2       | -                                     | 550     | 517     | 76      | 66   | 626     | 582     |
| Gas and Power  | 92      | (38)    | (56)          | (56)  | 3       | 1                                     | 32      | (94)    | 143     | 143  | 176     | 49      |
| Mobility   | 299     | 264     | (16)          | (18)  | 5       | 3                                     | 278     | 243     | 49      | 48   | 327     | 290     |
| Siemens Healthineers                                   | 771     | 634     | (33)          | (33)  | 8       | 4                                     | 730     | 597     | 177     | 144  | 906     | 741     |
| Siemens Gamesa Renewable Energy                        | 127     | 140     | (67)          | (66)  | (6)     | (5)                                   | 66      | 79      | 204     | 185  | 270     | 264     |
| Industrial Businesses                                  | 2,641   | 2,208   | (281)         | (275)   | 13      | -                                     | 2,348   | 1,933   | 823     | 757  | 3,170   | 2,690   |
| Financial Services                                     | 114     | 115     | -             | -   | 160     | 167                                   | (46)    | (52)    | 58      | 53   | 12      | _       |
| Portfolio Companies                                    | (34)    | (112)   | (4)           | (4)   | (62)    | 3                                     | 25      | (119)   | 28      | 30   | 53      | (89)    |
| Reconciliation to<br>Consolidated Financial Statements | (537)   | (802)   | 285           | 279   | (53)    | (111)                                 | (198)   | (412)   | 56      | 74   | (142)   | (338)   |
| Siemens (continuing operations)                        | 2,185   | 1,408   | -             | -   | 57      | 59                                    | 2,128   | 1,348   | 966     | 915  | 3,093   | 2,263   |

|  |         | Profit  | assets acquir | Amortization of intangible<br>assets acquired in business<br>combinations |        | Financial<br>income<br>expenses), net |        | EBIT    | de    | Amortization,<br>preciation and<br>impairments |        | EBITDA |
|--|---------|---------|---------------|---|--------|---------------------------------------|--------|---------|-------|--|--------|--------|
|  | Fiscal  | /ear    | Fiscal        | year  | Fiscal | year                                  | Fiscal | year    | Fisca | l year   | Fiscal | year   |
| (in millions of €)                                     | 2019    | 2018    | 2019          | 2018  | 2019   | 2018                                  | 2019   | 2018    | 2019  | 2018   | 2019   | 2018   |
| Digital Industries                                     | 2,880   | 2,898   | (401)         | (391)   | 15     | 5                                     | 2,464  | 2,502   | 668   | 639  | 3,132  | 3,142  |
| Smart Infrastructure                                   | 1,500   | 1,574   | (32)          | (16)  | 26     | 5                                     | 1,442  | 1,553   | 273   | 241  | 1,715  | 1,795  |
| Gas and Power  | 679     | 722     | (227)         | (228)   | 3      | 23                                    | 448    | 472     | 533   | 604  | 981    | 1,076  |
| Mobility   | 983     | 958     | (66)          | (77)  | 20     | 10                                    | 898    | 871     | 184   | 174  | 1,083  | 1,045  |
| Siemens Healthineers                                   | 2,461   | 2,221   | (131)         | (131)   | 19     | 12                                    | 2,311  | 2,079   | 620   | 519  | 2,931  | 2,598  |
| Siemens Gamesa Renewable Energy                        | 482     | 483     | (266)         | (306)   | (37)   | (33)                                  | 253    | 210     | 647   | 645  | 899    | 856    |
| Industrial Businesses                                  | 8,986   | 8,857   | (1,123)       | (1,147)   | 47     | 21                                    | 7,816  | 7,688   | 2,924 | 2,823  | 10,741 | 10,511 |
| Financial Services                                     | 632     | 633     | (1)           | (1)   | 672    | 671                                   | (41)   | (39)    | 220   | 208  | 179    | 169    |
| Portfolio Companies                                    | (71)    | (305)   | (14)          | (14)  | (47)   | 11                                    | (39)   | (330)   | 110   | 121  | 71     | (209)  |
| Reconciliation to<br>Consolidated Financial Statements | (2,028) | (1,135) | 1,138         | 1,163   | (241)  | 1,163                                 | (649)  | (1,135) | 240   | 267  | (409)  | (868)  |
| Siemens (continuing operations)                        | 7,518   | 8,050   | -             | -   | 430    | 1,867                                 | 7,087  | 6,183   | 3,494 | 3,419  | 10,582 | 9,602  |

## Orders & Revenue by region

|                                     |         | Revenue |          |       |         |         |        |          |
|-------------------------------------|---------|---------|----------|-------|---------|---------|--------|----------|
|                                     |         | 24      | % Change |       | C       | )4      |        | % Change |
| (in millions of €)                  | FY 2019 | FY 2018 | Actual   | Comp. | FY 2019 | FY 2018 | Actual | Comp.    |
| Europe, C.I.S., Africa, Middle East | 10,429  | 11,185  | (7)%     | (7)%  | 12,289  | 11,828  | 4%     | 3%       |
| therein: Germany                    | 2,585   | 3,369   | (23)%    | (24)% | 3,343   | 3,393   | (1)%   | (2)%     |
| Americas                            | 8,101   | 6,971   | 16%      | 11%   | 6,843   | 5,859   | 17%    | 11%      |
| therein: U.S.                       | 5,740   | 5,361   | 7%       | 1%    | 5,058   | 4,390   | 15%    | 9%       |
| Asia, Australia                     | 6,177   | 5,544   | 11%      | 8%    | 5,389   | 4,919   | 10%    | 6%       |
| therein: China                      | 2,322   | 2,343   | (1)%     | (3)%  | 2,341   | 2,209   | 6%     | 4%       |
| Siemens (continuing operations)     | 24,707  | 23,700  | 4%       | 2%    | 24,522  | 22,606  | 8%     | 6%       |
| therein: emerging markets           | 8,460   | 8,222   | 3%       | 0%    | 8,294   | 7,770   | 7%     | 4%       |

|                                     |        |        | _      | Orders   |        |        | _        | Revenue |  |
|-------------------------------------|--------|--------|--------|----------|--------|--------|----------|---------|--|
|                                     | Fiscal | year   |        | % Change | Fiscal | year   | % Change |         |  |
| (in millions of €)                  | 2019   | 2018   | Actual | Comp.    | 2019   | 2018   | Actual   | Comp.   |  |
| Europe, C.I.S., Africa, Middle East | 46,086 | 46,495 | (1)%   | (1)%     | 44,360 | 42,782 | 4%       | 4%      |  |
| therein: Germany                    | 12,021 | 11,254 | 7%     | 7%       | 12,282 | 11,729 | 5%       | 4%      |  |
| Americas                            | 29,812 | 25,060 | 19%    | 14%      | 23,796 | 22,115 | 8%       | 3%      |  |
| therein: U.S.                       | 21,166 | 18,106 | 17%    | 10%      | 17,993 | 16,012 | 12%      | 6%      |  |
| Asia, Australia                     | 22,101 | 19,742 | 12%    | 11%      | 18,693 | 18,147 | 3%       | 2%      |  |
| therein: China                      | 8,989  | 8,459  | 6%     | 6%       | 8,405  | 8,102  | 4%       | 3%      |  |
| Siemens (continuing operations)     | 97,999 | 91,296 | 7%     | 6%       | 86,849 | 83,044 | 5%       | 3%      |  |
| therein: emerging markets           | 31,720 | 30,564 | 4%     | 4%       | 27,607 | 28,272 | (2)%     | (2)%    |  |