

## Agenda: Capital Market Days “Industry”

Friday, March 26

8:00 – 8:30 am	<b>Registration and get together</b>
8:30 – 9:00 am	<b>Welcome and Introduction</b> <i>Joe Kaeser, CFO Siemens</i> <i>Mariel von Drathen, Head of Investor Relations</i>
9:00 – 9:30 am	<b>Break</b>
9:30 – 10:15 am	<b>Siemens Industry – Driving performance ... now and for the future</b> <i>Heinrich Hiesinger, CEO Industry</i>
10:15 – 10:45 am	<b>Siemens Industry – Driving performance ... now and for the future</b> <i>Ralf Thomas, CFO Industry</i>
10:45 – 11:25 am	<b>Q&amp;A session</b> with Heinrich Hiesinger and Ralf Thomas
11:25 – 11:30 am	<b>Introduction to Environmental Portfolio</b> <i>Heinrich Hiesinger, CEO Industry</i>
11:30 – 1:00 pm	<b>Lunch Break</b>
1:00 – 1:15 pm	<b>Siemens Industry – Industry Automation</b> <i>Anton Huber, CEO</i>
1:15 – 1:30 pm	<b>Siemens Industry - Drive Technologies</b> <i>Klaus Helmrich, CEO</i>
1:30 – 1:45 pm	<b>Siemens Industry - Industry Solutions</b> <i>Jens Wegmann, CEO</i>
1:45 – 2:30 pm	<b>Q&amp;A session</b> with A. Huber / K. Helmrich / J. Wegmann
2:30 – 2:45 pm	<b>Siemens Industry – Building Technologies</b> <i>Johannes Milde, CEO</i>
2:45 – 3:00 pm	<b>Siemens Industry – OSRAM</b> <i>Martin Goetzeler, CEO</i>
3:00 – 3:15 pm	<b>Siemens Industry – Mobility</b> <i>Hans-Jörg Grundmann, CEO</i>
3:15 – 4:00 pm	<b>Q&amp;A session</b> with J. Milde / M. Goetzeler / H.-J.Grundmann
4:00 – 4:30 pm	<b>Break</b>
4:30 – 5:30 pm	<b>Q&amp;A session</b> with Executive Management Team
5:30 – 5:45 pm	<b>Wrap up and final remarks</b> <i>Heinrich Hiesinger, CEO Industry</i>