

Digitalization as a growth driver

Joe Kaeser
President and CEO of Siemens AG

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Net Promoter Score





compared to 2014

Expert ratings



Leader

in Manufacturing Execution Systems

Excellent scores

for Innovation Management in Dow Jones Sustainability Index

Market share



2930

top automakers use Siemens PLM software

Digital business



€5.2bn

Revenue from digital business in FY 2017

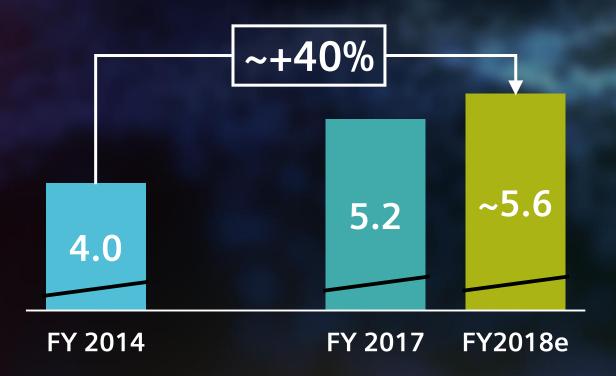
+20%

Growth rate of Siemens software and digital services in FY 2017

- Leadership in Industrial Digitalization
- Double-digit growth, stronger than market
- MindSphere rollout across all businesses

R&D spending in billions of euros





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Where we're investing in R&D



Top 3 businesses in R&D

Digital Factory

Healthineers

Power and Gas

Top 5 company core technologies

Data Analytics and Al

Additive Manufacturing

Materials

Simulation and Digital Twin

Power Electronics



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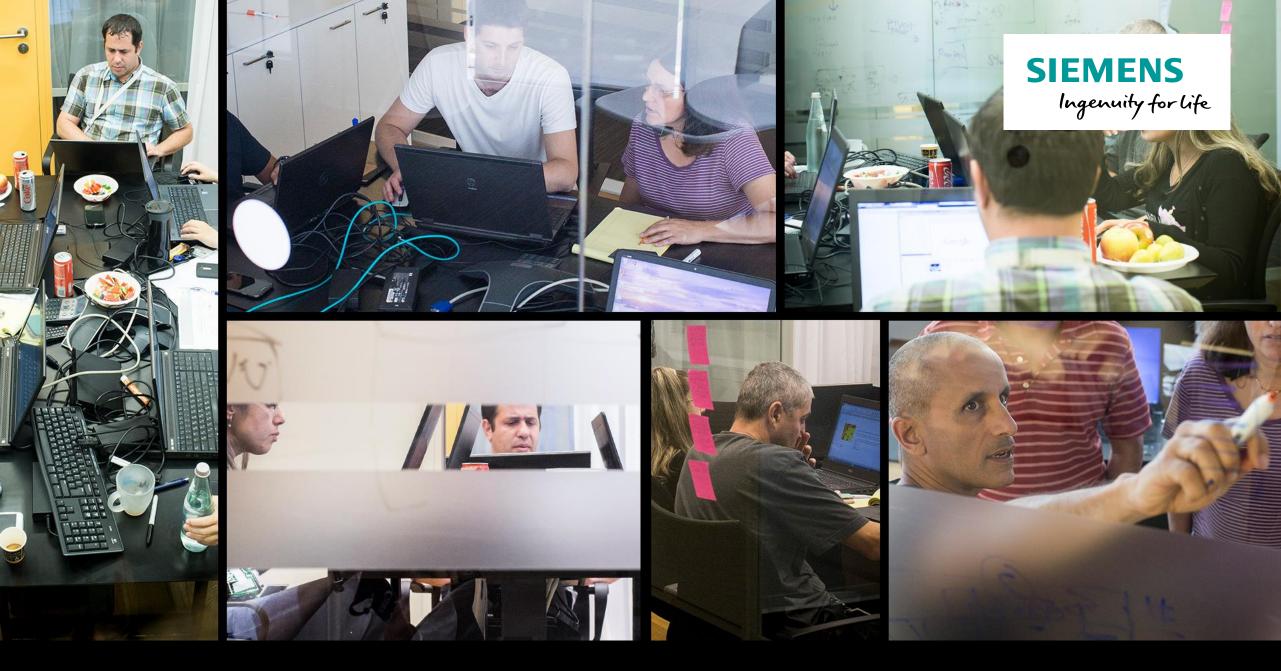








and many more ...



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