



Siemens Xcelerator at Smart Infrastructure

Thomas Kiessling, CTO

**Global trends
are changing
our markets –
structurally
and profoundly**

#Digitalization

#Globalization

#Urbanization

#ClimateChange

#DemographicChange

#FlexibleWorking

#PhysicalDistancing

Market drivers for sustainable infrastructure

Sustainable energy transition

Transition from fossil fuels (~80% today) to renewable energy

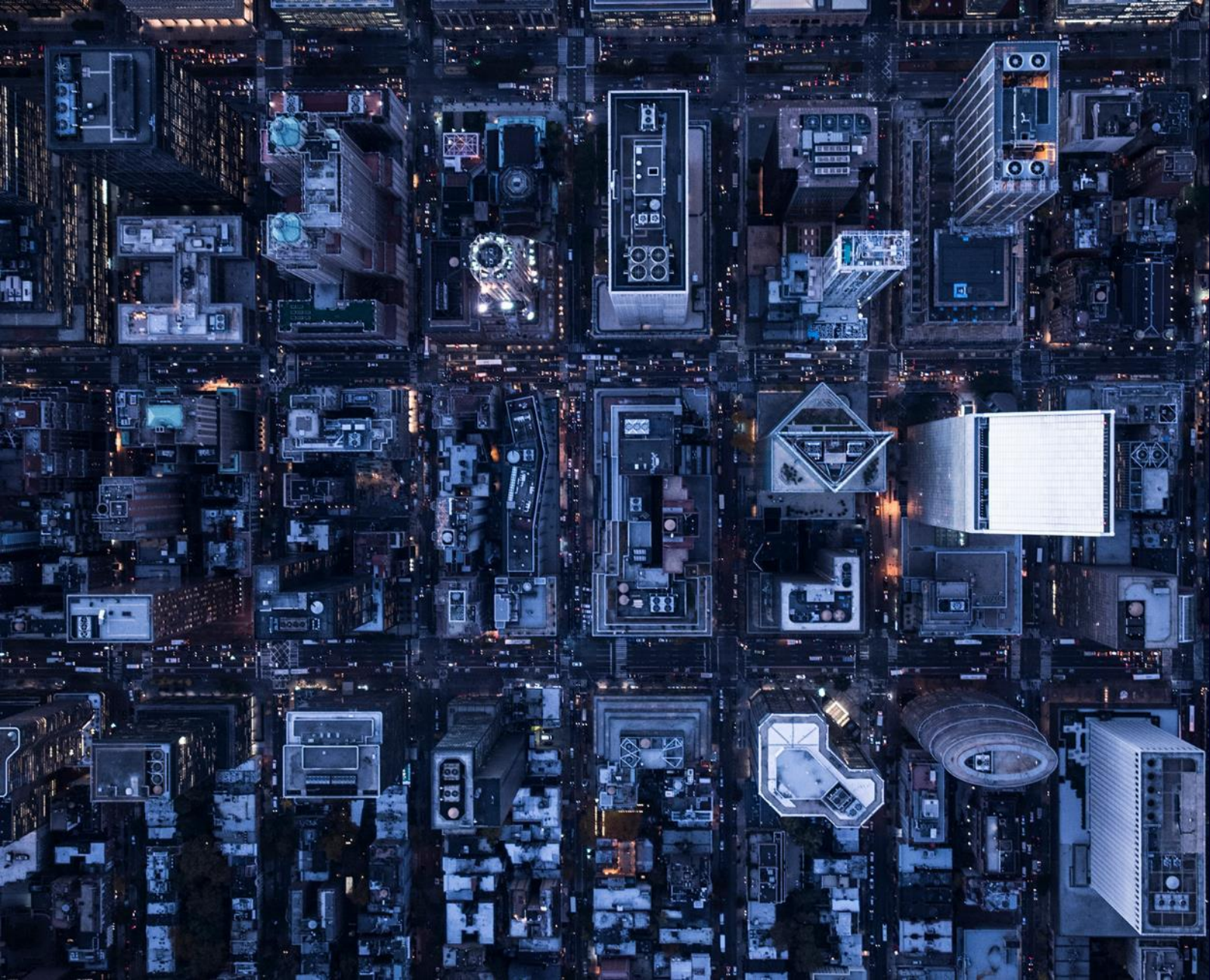
Move to an all-electric world, growing electricity demand (+20% by 2030), due to growth in electric mobility and digitalization

Sustainable communities

Creating communities that adapt to climate change and people's needs for better health, comfort and productivity

Making buildings more human-centric and sustainable – consuming 40% of energy demand, with 1/3 wasted

The journey to autonomous buildings



Challenges

68%

of the world population projected
to live in urban areas by 2050.

Source: United Nations



Challenges

90%

of people spend
almost all day indoors.

Source: United Nations



Challenges

40%

of all energy is used by buildings.

(Thereof $\frac{3}{4}$ in building operation, $\frac{1}{4}$ in construction)

Source: Alliance To Save Energy (ASE)

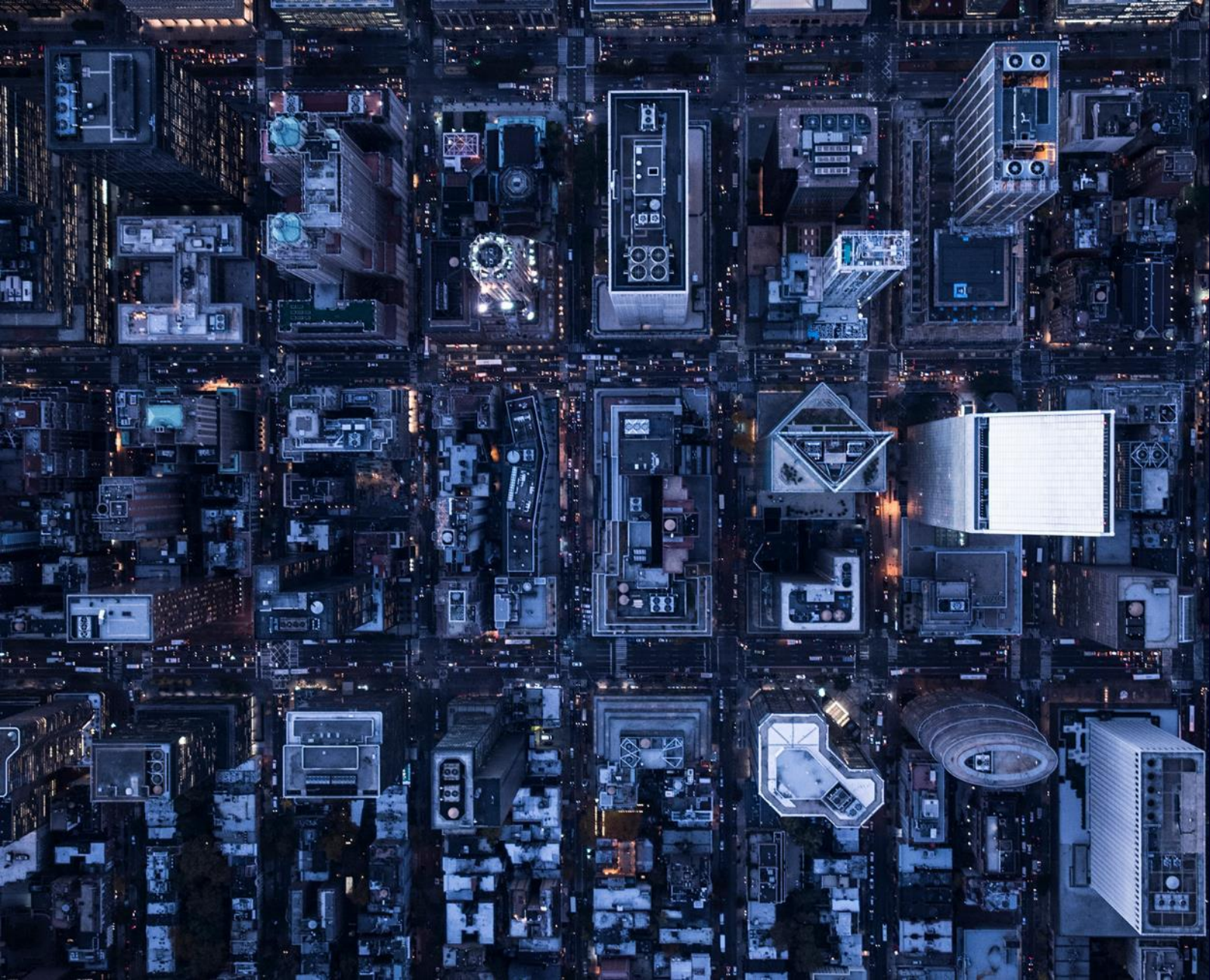


Challenges

27%

of global CO₂ emissions are caused by building operations.

Source: architecture 2030



Challenges

The global building floor area is expected to

double

By 2060.

Source: architecture 2030

**The impact of
buildings on the
energy transition
is huge**

Why we are uniquely positioned to support our customers' digital and sustainable transformation

1 Strong global presence and trusted partnerships

€3.2bn

Service business

10k

Service technicians in 300 locations around the globe

2 Well positioned to enable customer's sustainability goals

€4bn

Energy savings under guarantee for customers

>25

Years of offering energy and performance services

3 Pioneer in infrastructure digitalization

3.2m

Devices connected to our cloud platform

>150

Digital applications and offerings



Trends and challenges in buildings

People



30%

of office space will be consumed as flexible space by 2030

62%

see improving the well-being of occupants as strategic objective

Business



50%

of experienced facilities staff will retire over the next decade

74%

of building owners believe building design and management help attract talent

Environment



75%

of commercial buildings are energy inefficient

30 – 40%

Energy efficiency savings potential

Digitalization will be the primary enabler
to handle the challenges in buildings

75%

of companies see digitization as a key
driver of change processes in buildings¹

¹ ZIA-CREM-Study 2020





Building X

...combines the physical and digital worlds
in a single source of truth...

...to accelerate **Sustainability, Experience
& Performance in buildings...**

...with AI-enabled applications, open platform,
and connectivity solutions.



Realizing building operations twin with Building X

Digitize

- Your data in one platform
- Seamless user experience
- Enabling 3rd party integrations
- Ecosystem through open APIs

Connect

- Your buildings to the cloud securely
- Keep them up-to-date
- Flexible and extendable solution for future needs



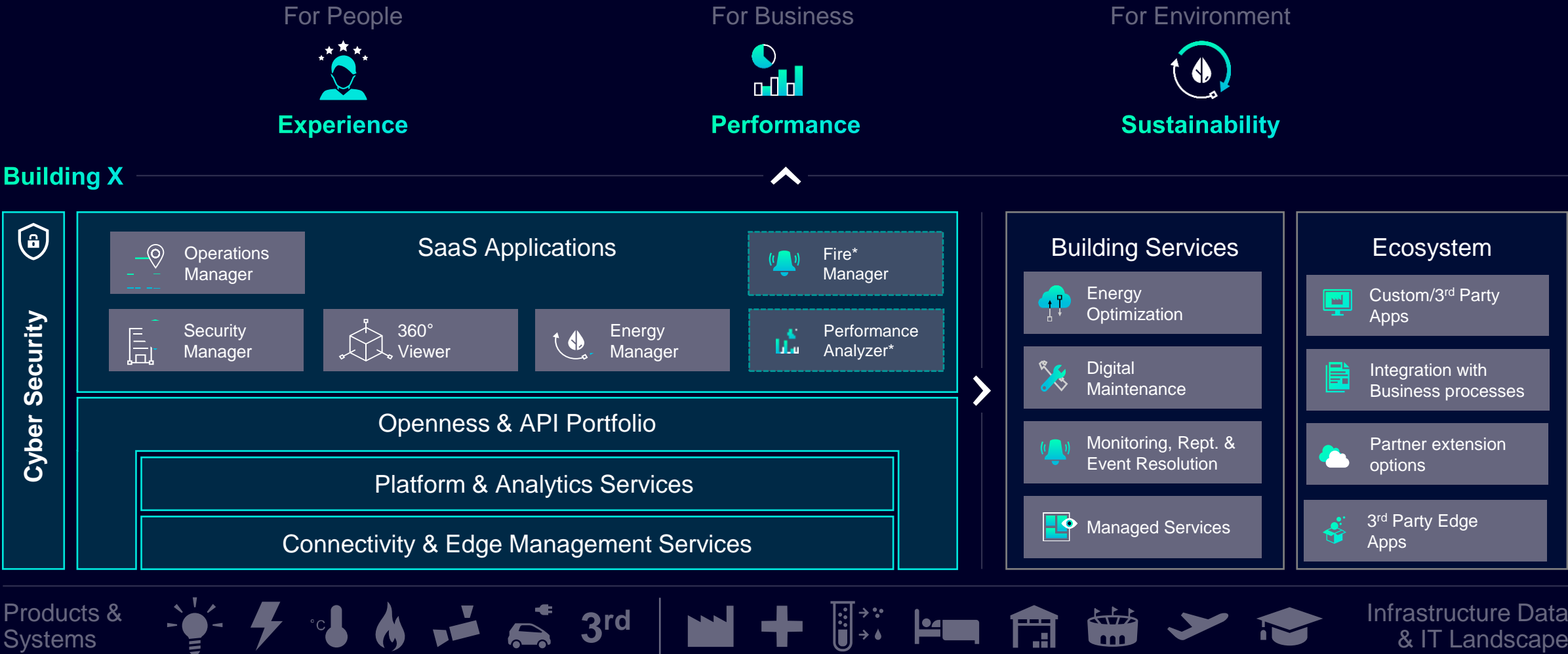
Optimize

- Your work with an evolving set of applications
- To achieve your business goals

Explore

- With powerful analytics solutions
- Gain new insights
- Identify efficiency and business opportunities
- Make smart data-driven decisions

Building X: AI-enabled applications, platform and connectivity for future-proof buildings enabling digital services





How do I meet
our **emission**
targets?

Sustainability Manager



How can I improve
operational efficiency
and **reduce total costs?**

Building Operations/Technical FM



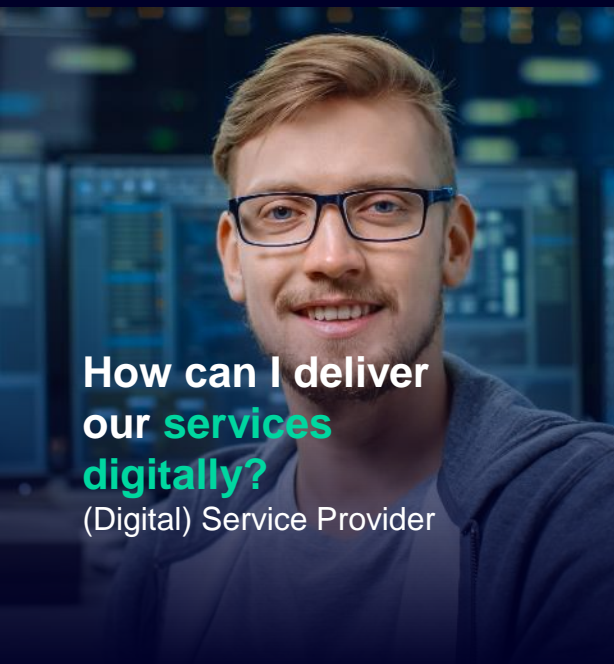
How can I create a
secure environment
for **employees?**

Security Manager



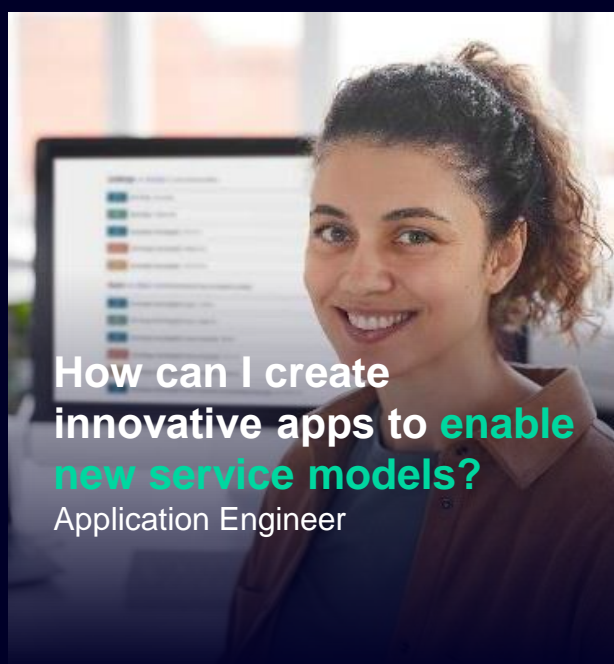
How can I keep our
IT systems secure
and **future-proof?**

IT Manager



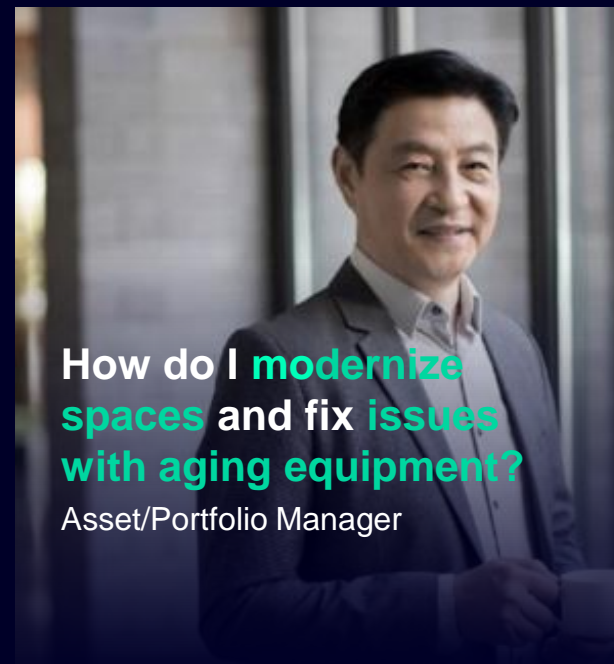
How can I deliver
our **services**
digitally?

(Digital) Service Provider



How can I create
innovative apps to **enable**
new service models?

Application Engineer



How do I **modernize**
spaces and fix **issues**
with **aging equipment?**

Asset/Portfolio Manager

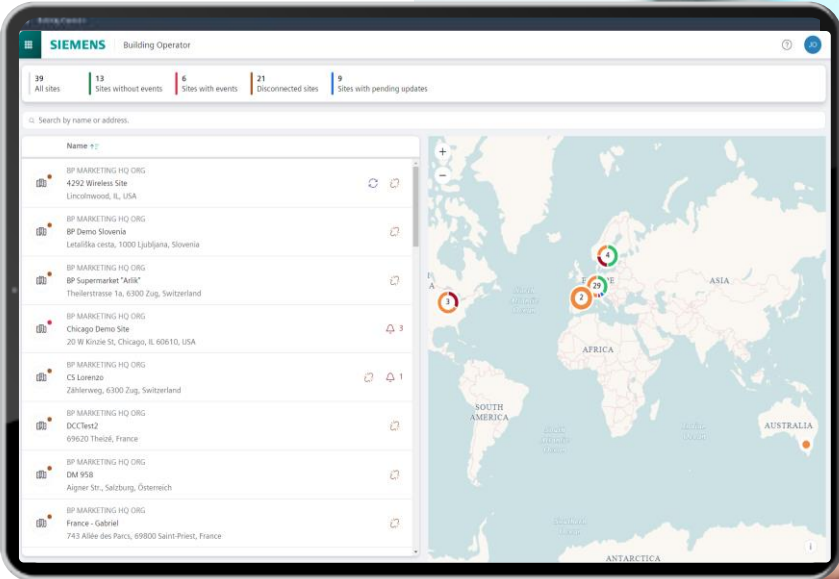


How can I accelerate
the **digital transformation**
of our organization?

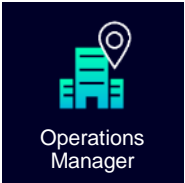
CEO



With Building X, I can spot inefficiencies and resolve issues before they occur.



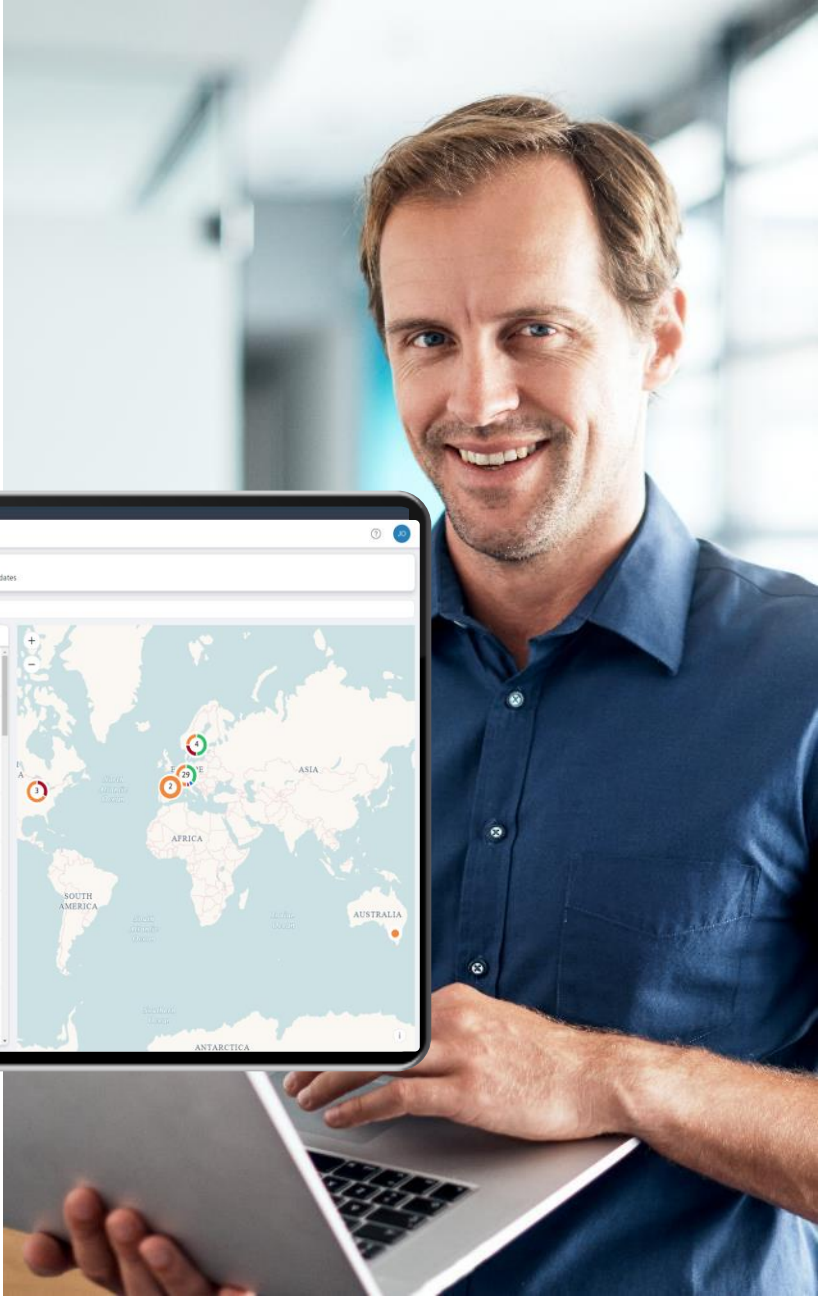
Energy
manager



Operations
Manager



360°
Viewer



Facility Manager

Remote is smart

Save time and expenses by securely monitoring and controlling multiple sites remotely.

Stay alert

Take immediate action when safety thresholds are reached or when budgets are projected to be exceeded.

Bring energy efficiency to a new level

Benchmark buildings to identify outliers and check detailed consumption per building.

Plan smarter, avoid surprises

Explore a location in a virtual 3D environment before maintenance interventions to inspect assets remotely and reduce unexpected delays.

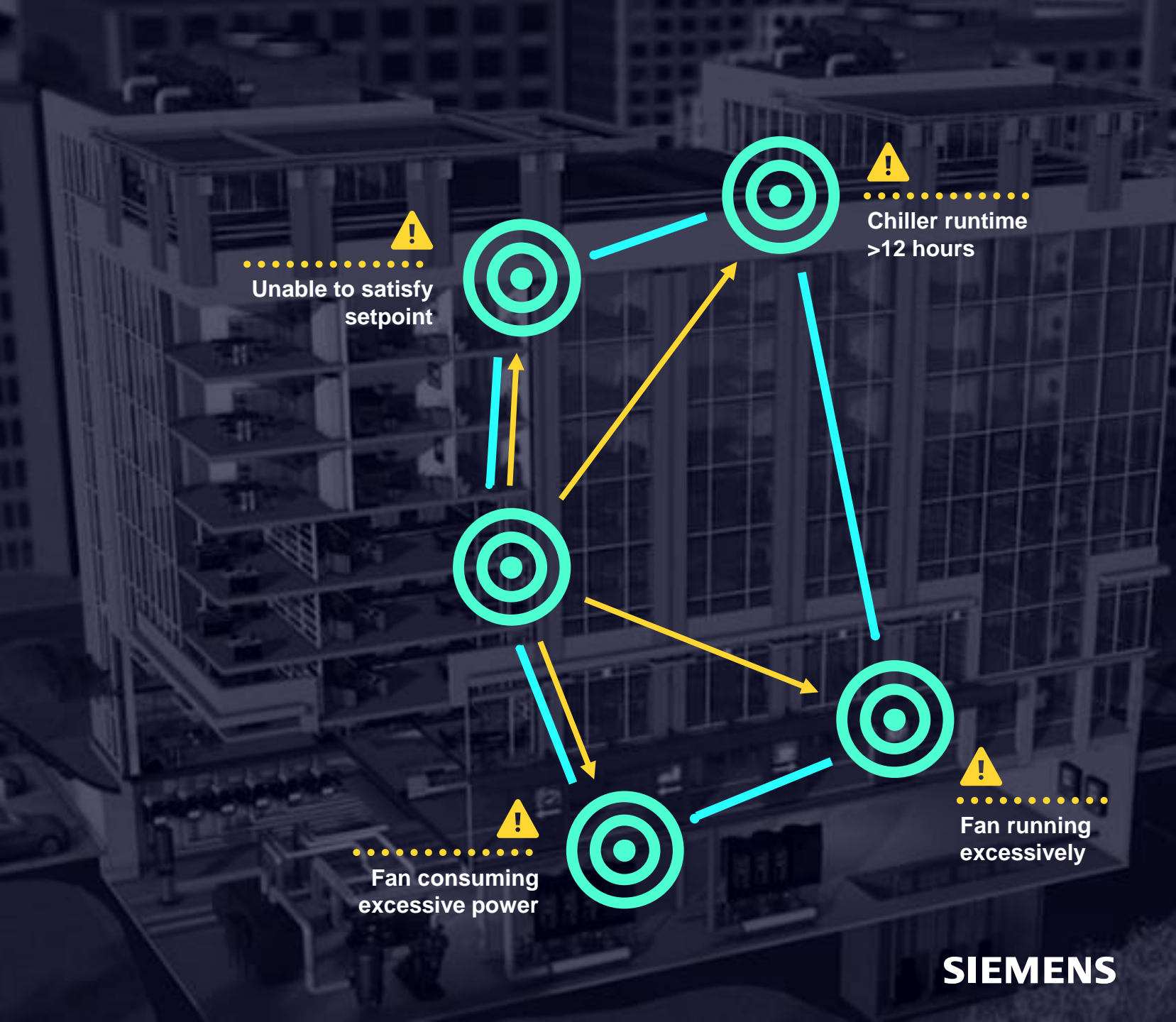
Digital services enable holistic view of “symptoms”



Maximize uptime due to faster reactivity time

Minimize total cost of ownership

Predictability of OPEX

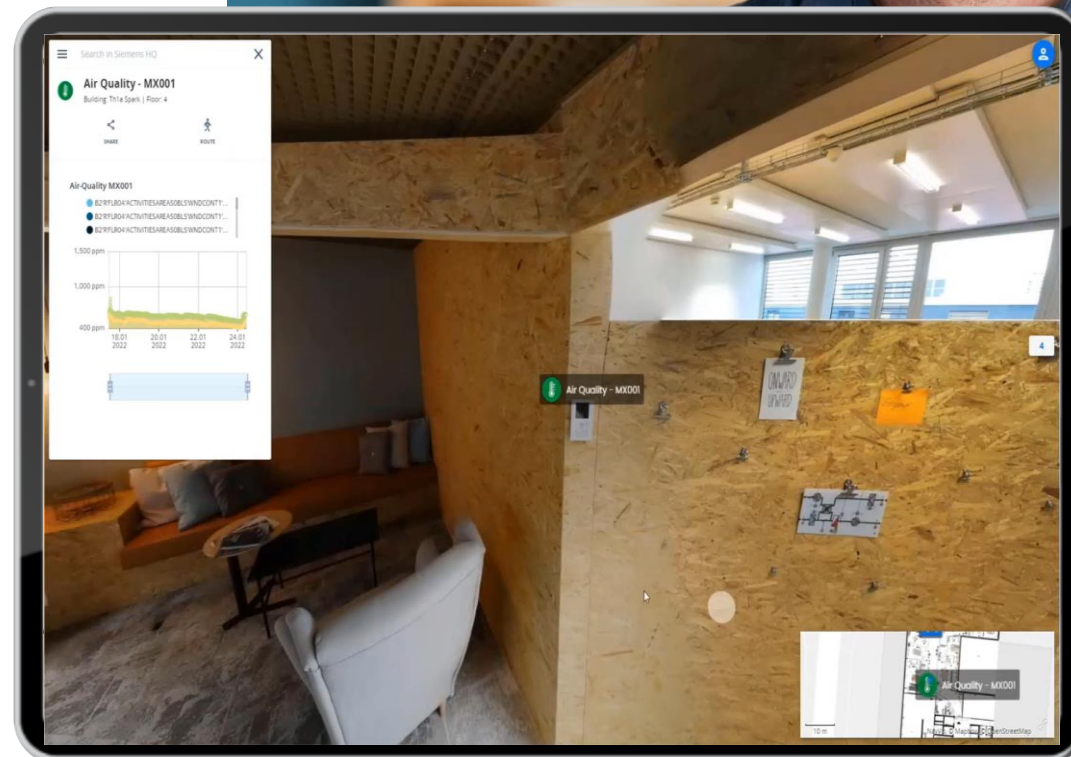
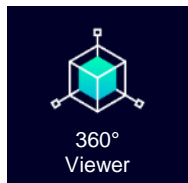
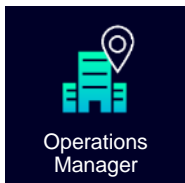


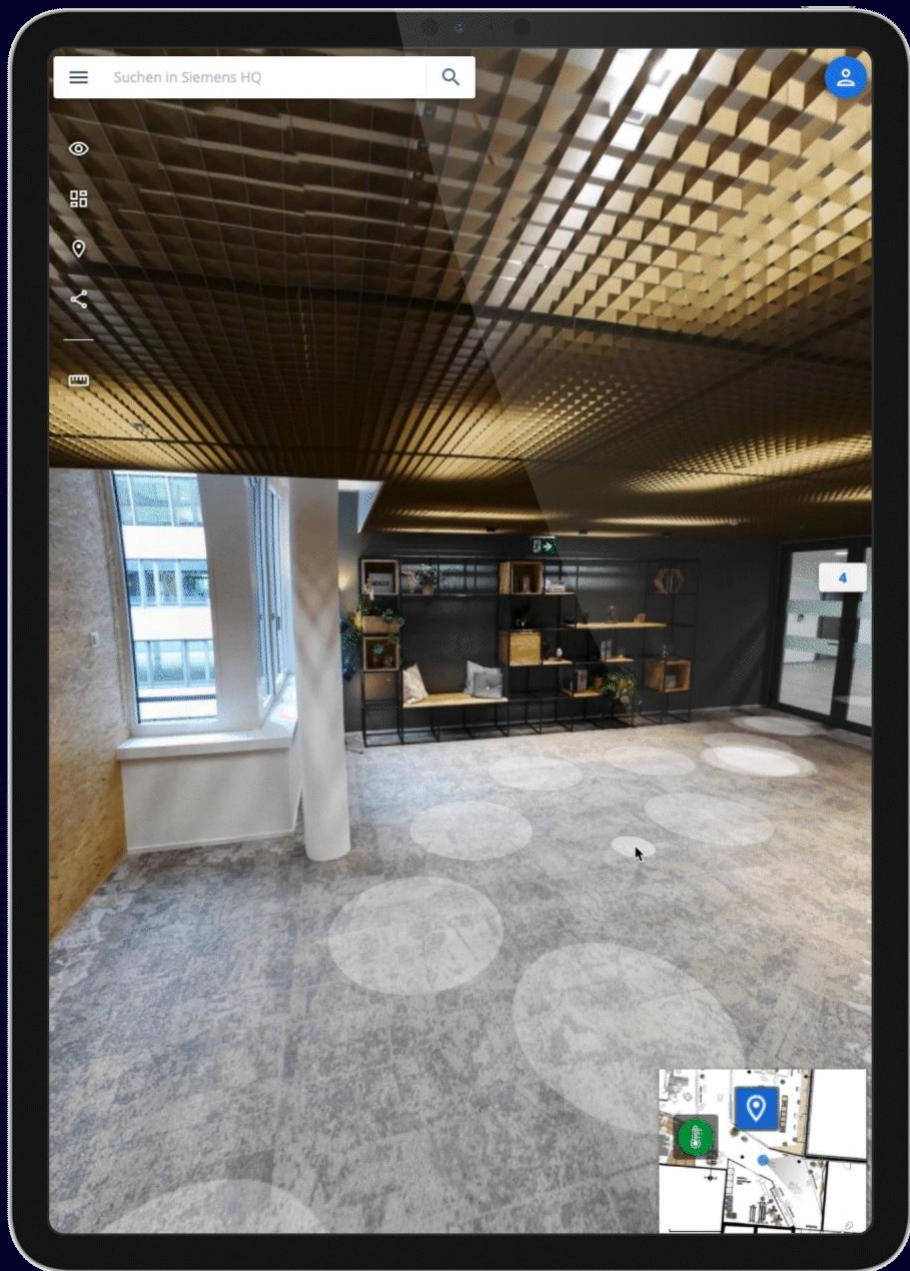
Ensure smooth operations after identifying inefficiencies in your energy consumption

Always **be up-to-date** with regards to the systems' status and health in all your buildings.

Save time and travel expenses by digitizing your activities and **solving the issue remotely**.

No delays! 3D representation of your building in 360° Viewer helps you better plan your maintenance operations and reduce delays.





Access your building data

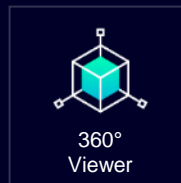
from design to operational face with one click!

Check the site **before you visit**

Navigate in the buildings to **identify the device locations**

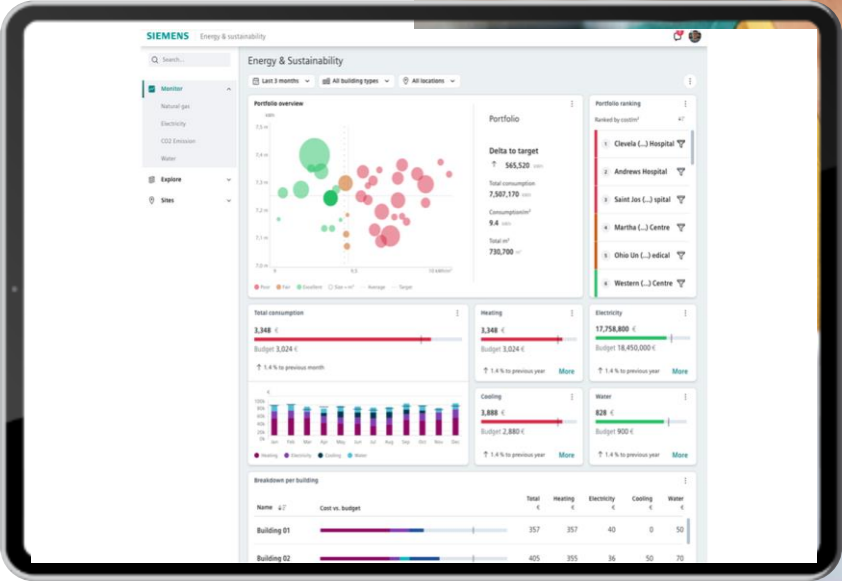
Monitor the real-time data & dashboards

Act fast to **solve the issues faster & easier**





I love that Building X allows me to keep my finger on the pulse and demonstrate our progress at any given time.



Good-bye manual data consolidation
with all data in a single, reliable source.

Spot inefficiencies faster
thanks to up-to-date data, intuitive reports
and crystal-clear dashboards.

Precise data for sound reporting
that demonstrates the impact of my work
to my stakeholders.

My business goals within reach
with AI-based analytics that improve our
energy and sustainability efficiency.

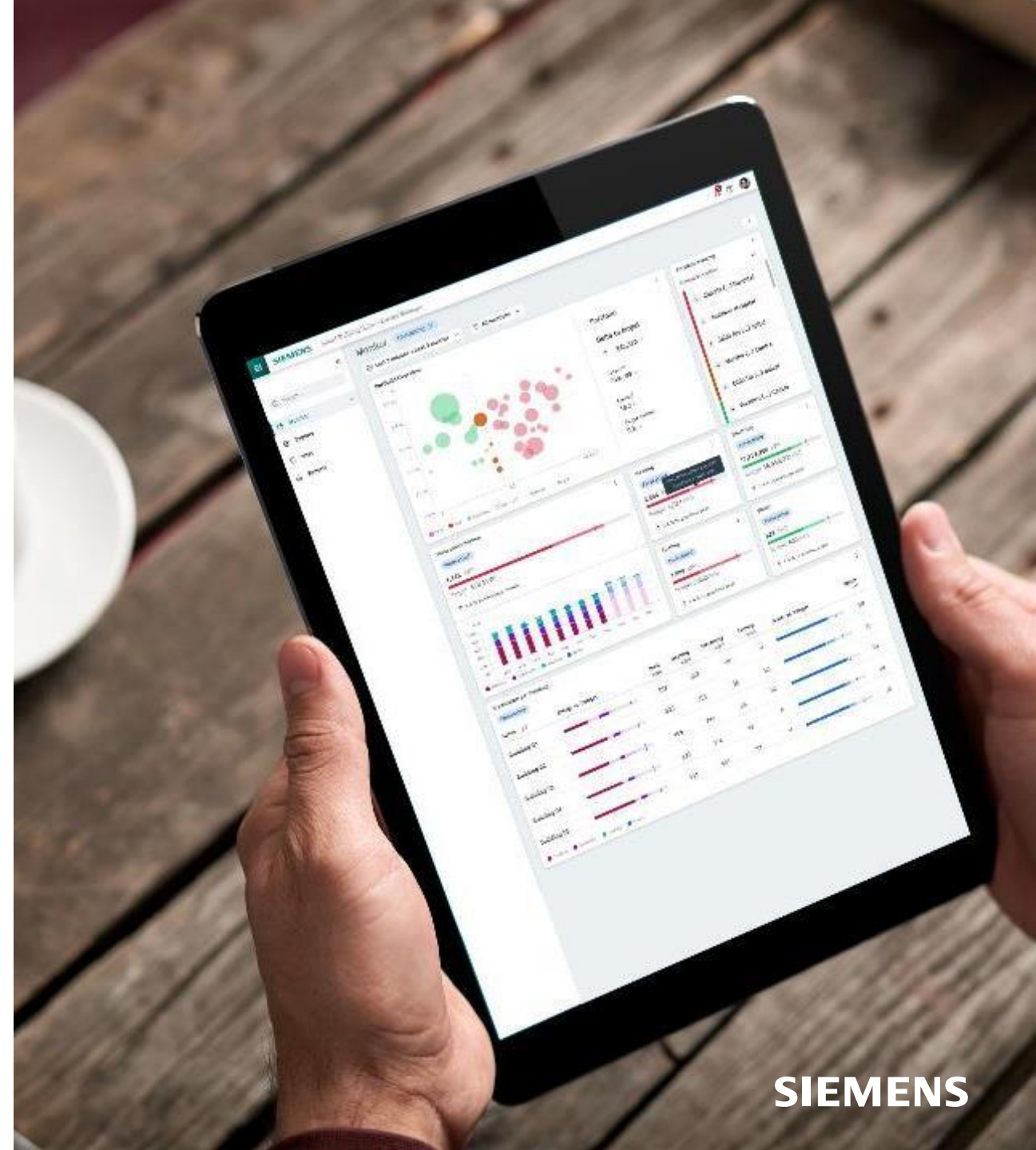
Make data-driven decisions by using accurate sustainability data

Access consumption and CO₂ emission data in near real-time for your **entire portfolio** in a consolidated view.

Easily **compare energy consumption** and related CO₂ and **water** usage between **buildings**, and over time.

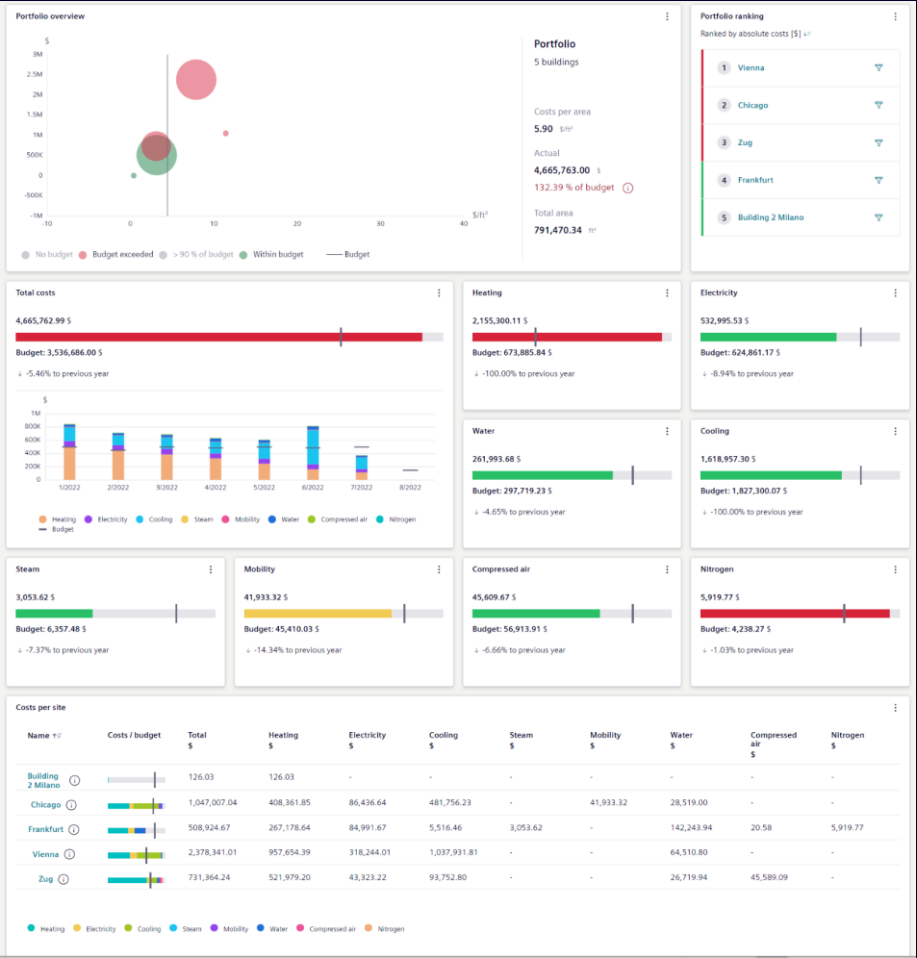
Leverage **AI-based forecasting and notifications** to be alerted to **potential budget overruns** and take action.

Use the power of data to **trigger** required optimization activities with operational teams and contractors.



SIEMENS

Building X Demo





With Building X I will be able to address customer needs for highly customized, tailored solutions utilizing their building and equipment data. Thanks to the Building X portfolio, this can now be done cost effectively and in less time than ever before.

– Thomas Naylor | Cloudline Solutions





Building X will not only help us modernize our buildings but also support our company to reduce its costs, increase our efficiency with its cybersecure solutions while overall making us ready for future challenges.

– Ville Kautto | SYK

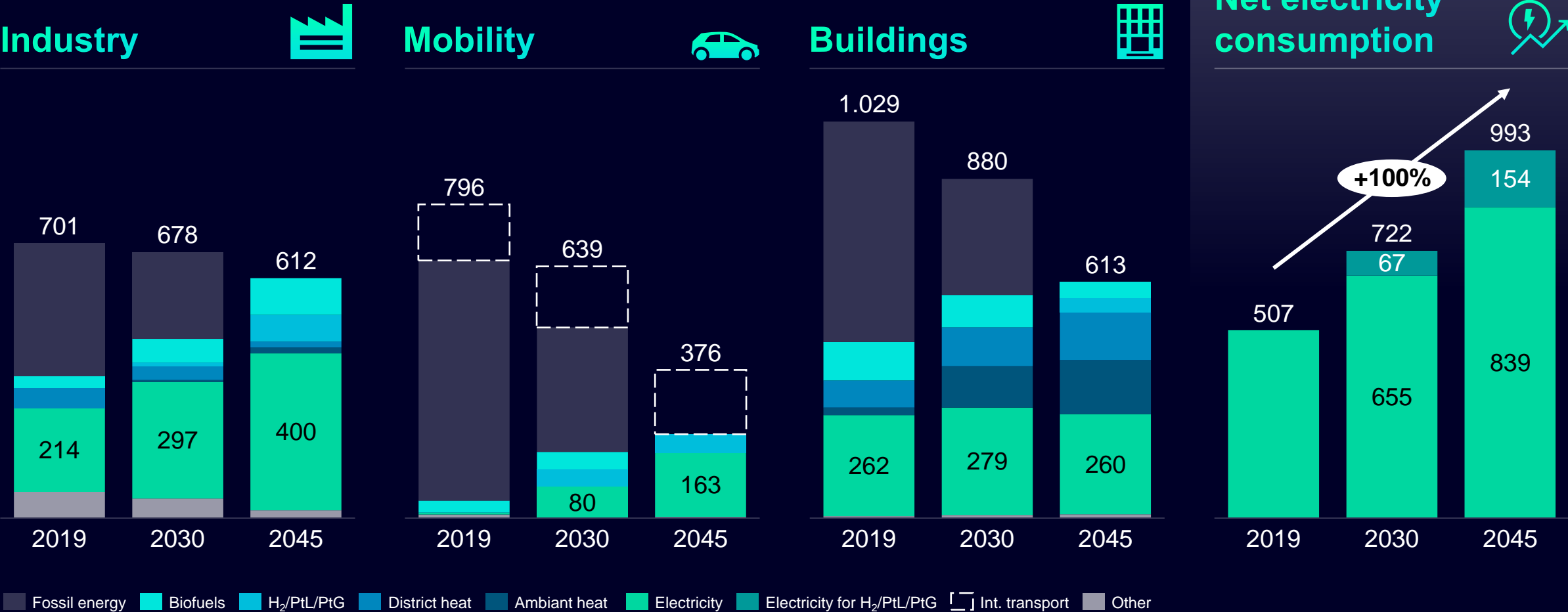


Accelerate the energy transition

Siemens Grid Software

Path to a carbon free energy system

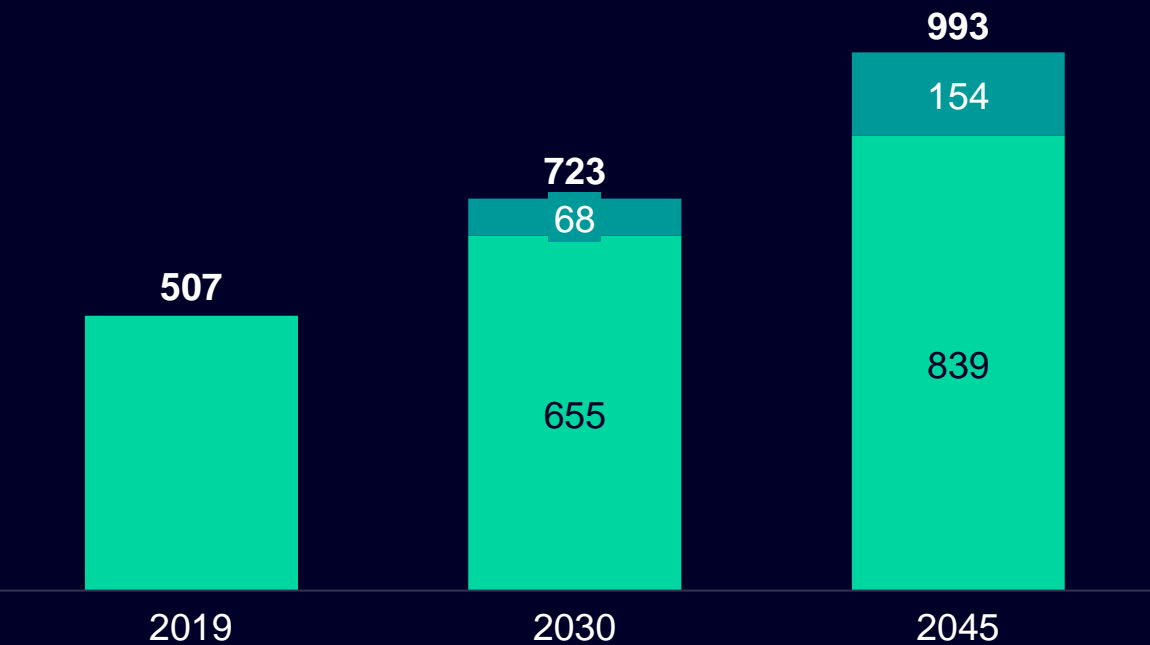
Energy consumption outlook per sector in Germany (TWh)



Demand and Generation in 2030 and beyond for Germany

Demand increase

40% increase by 2030, 100% by 2045
Net electricity consumption³



Electricity for H₂ and PtL/PtG Direct electricity consumption

Source: BCG analysis

Generation

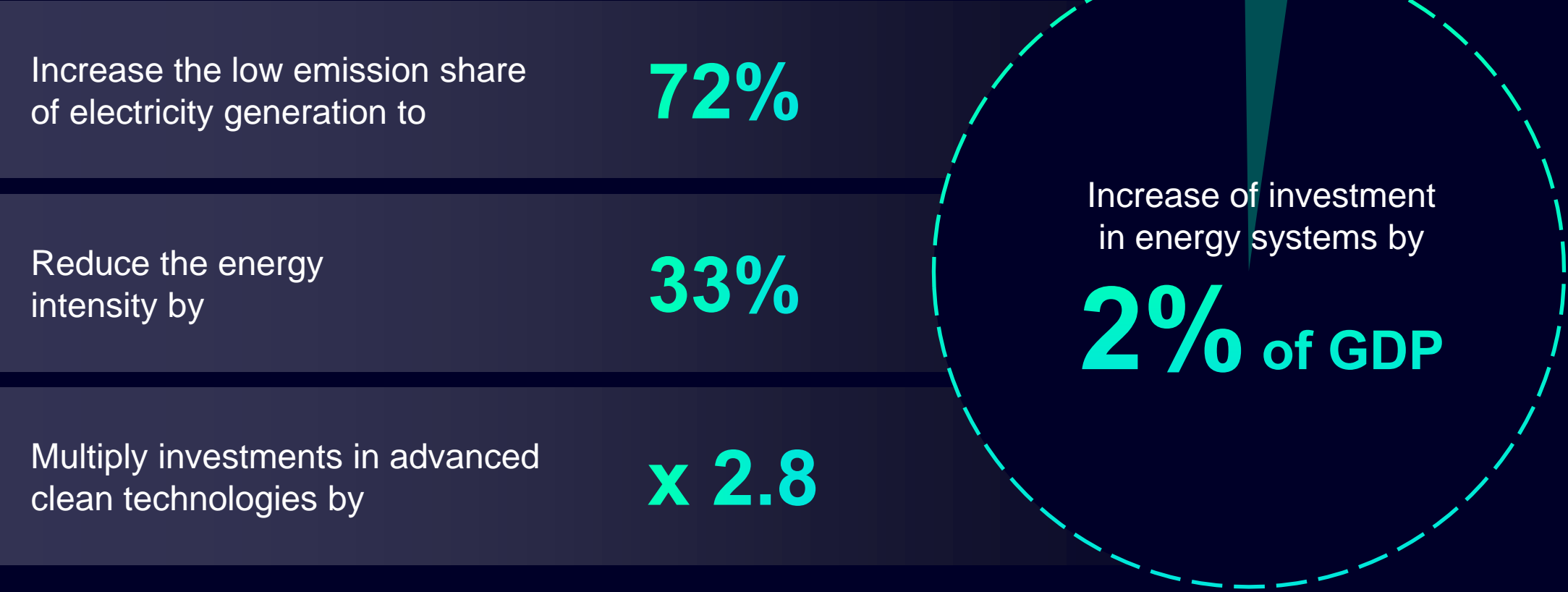
3x increase of capacity needed by 2045
GW



Natural gas Coal Lignite Nuclear Solar PV Wind onshore
Wind offshore Other

Key priorities for the energy grid to enable 1.5°C target

Until 2030



Source: IEA

Addressing today's energy challenges

1.8 m people

faced extended outages in Florida after Hurricane Ian due to aging transmission

€2.3 bn

Congestion management cost in Germany in 2021, over €800m in renewable energy sources curtailed

5x electric vehicles

increase from 2020 to 2025

**2x Demand &
3x Supply**

Unpredictable consumption

(EV, weather, ...)

Net Zero targets

Total cost of revamping energy system in Europe into net zero is

less than cost of Marshall Plan



What are grid operators' priorities?

Market drivers

Transmission

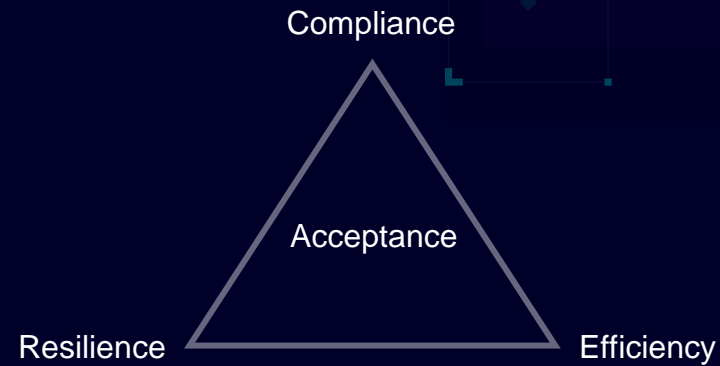
- Large scale renewables growth
- Drop of system inertia and reactive power imbalance
- Limited grid capacity and expensive redispatch

Distribution

- Integration of DERs
- Dynamic and complexity of power and market flows
- Limited visibility, automation and resources



Priorities



- + Optimal planning under uncertainty
- + Cybersecurity
- + Grid digitalization



Digitalization trends

- IT/OT convergence
- IoT and AI as an enabler for analytics and transparency
- Increasing automation and information exchange
- Adoption of cloud
- Cyberthreats



It's time to flip the switch on the energy transition

DER_Hosting



Flexibility



Last_Mile



Next_Level_Grid



... and turn visions into reality!

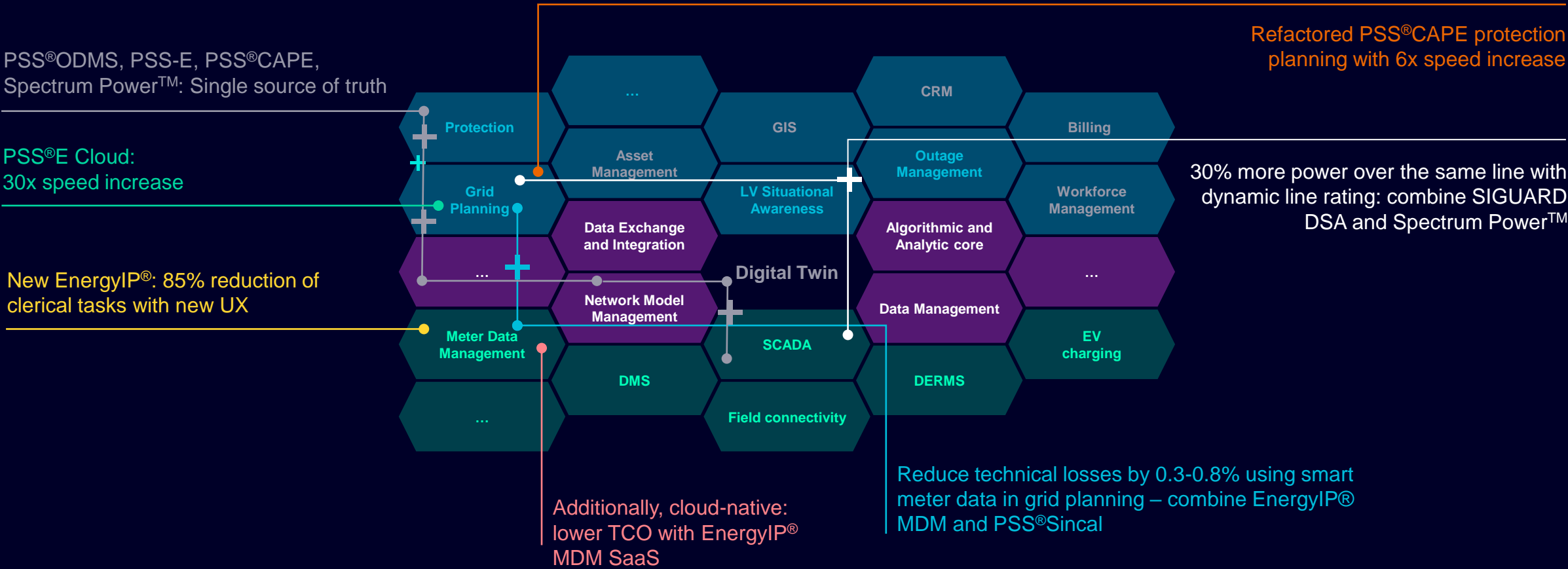
Grid Software portfolio





The Grid Software Suite

Rethink Grid Management and Grid Software



Interoperable



Modular



Open



Resilient &
Cybersecure



Collaborative

What customers can expect from working with Siemens Grid Software

Enabling 7x DER integration while delivering on grid operator priorities



Technical losses	Non-technical losses	Reduce SAIDI	Customer Satisfaction	Decrease OPEX	Return on Invest	Regulatory Compliance
Using smart meter data for advanced grid planning to reduce technical losses	Protect and increase revenue using smart data: Recovery of non-technical losses	Reduce time for trouble-shooting by locating faults faster, reducing SAIDI	Zero customer complaints of inaccurate bills due to high meter data quality	Reduce effort for data collection & model creation, keeping planning, operations & maintenance synchronized	Increase of energy supply without capital invest	Increase of power flow with dynamic stability analysis
-0.3 to -0.8%	5 to 10%	-3 to -5%	Invaluable	-60% effort	+10% energy supply	+30% power flow

Cybersecurity

on all levels with Defense-In-depth approach: Siemens cyber security framework, based on IEC 62443 and IEC 62351 and international security standards like NERC CIP, BDEW Whitepaper, ISO 27001 ...



Siemens Grid Software accelerating the energy transition



From Egosystem to Ecosystem

Our partner network supports customer workflows end to end

Partner Categories

Portfolio partners

complement
Siemens Grid Software portfolio

Tech partners

help to **build**
Siemens Grid Software portfolio

System Integrators and EPCs

integrate/implement
Siemens Grid Software portfolio

Resellers

sell
Siemens Grid Software portfolio





Single source of truth for model data across planning, protection, and operations departments



Seamlessly convert, manage and exchange data for a unified network model



Interoperability with various software tools (PSS CAPE, PSS-E, Asset Management, etc) through standardized interfaces

Digital Twin of Transmission Grid, American Electric Power, USA

Efficient

Maintain, analyze and exchange network data across multiple domains (reducing manual efforts).

Future-proof

An up-to-date grid model enables AEP to quickly adapt to grid changes while increasing renewable capacity efficiently, safely, and reliably.



85% task time reduction

Significant improvement to task efficiency in new UI. Better navigation, business monitoring, and user experience.

50 data centers

Manage 50 data centers and approximately 1% of California's total power consumption.

12 years

Loyal customer of proven EnergyIP® MDM for 12 years and counting.

EnergyIP® Meter Data Management Software-as-a-Service (SaaS) for Silicon Valley Power, USA

It's Easy

Work smarter, not harder in new user interface and customer experience with EnergyIP Mosaic®. Every day workflows made quick and easy.

Reduce IT operational costs

Reduce total cost of ownership.
\$0 cost for enhancements, upgrades, and bug fixes during subscription period.
Trust in security and compliance.

Increase customer satisfaction

Increase productivity with 99.99% of data issues resolved automatically and nearly zero billing complaints from data issues due to superior data quality.

EnergyIP
video



Grid Software Summary

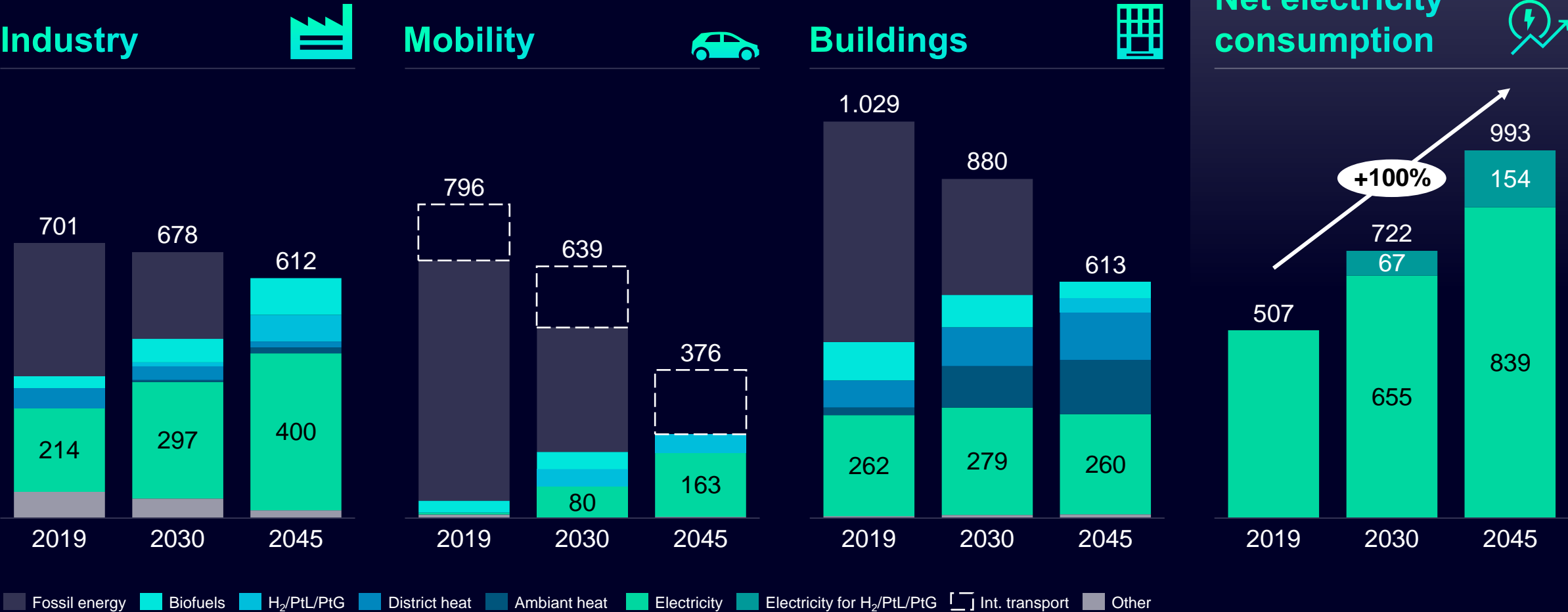
We solve it with software	→ Can't achieve 1.5° C without it
Siemens Xcelerator Engagement Model	→ Open, partner driven, modular, iterative, fast, trusted partner
Enables the grid, through digitalization, to transition to 3x demand, 2x generation by 2030	→ More resilient, less waste, more productive, less investment
Continuous product releases	→ Modular, open, based on digital twin



Smart electrification for our future

Path to a carbon free energy system

Energy consumption outlook per sector in Germany (TWh)



Our electrification portfolio

01

eMobility charging
infrastructure

02

Low voltage switchgear

03

Substation automation and protection

04

Innovation: driving transformation
of electrical networks with
IoTization & new technologies

05

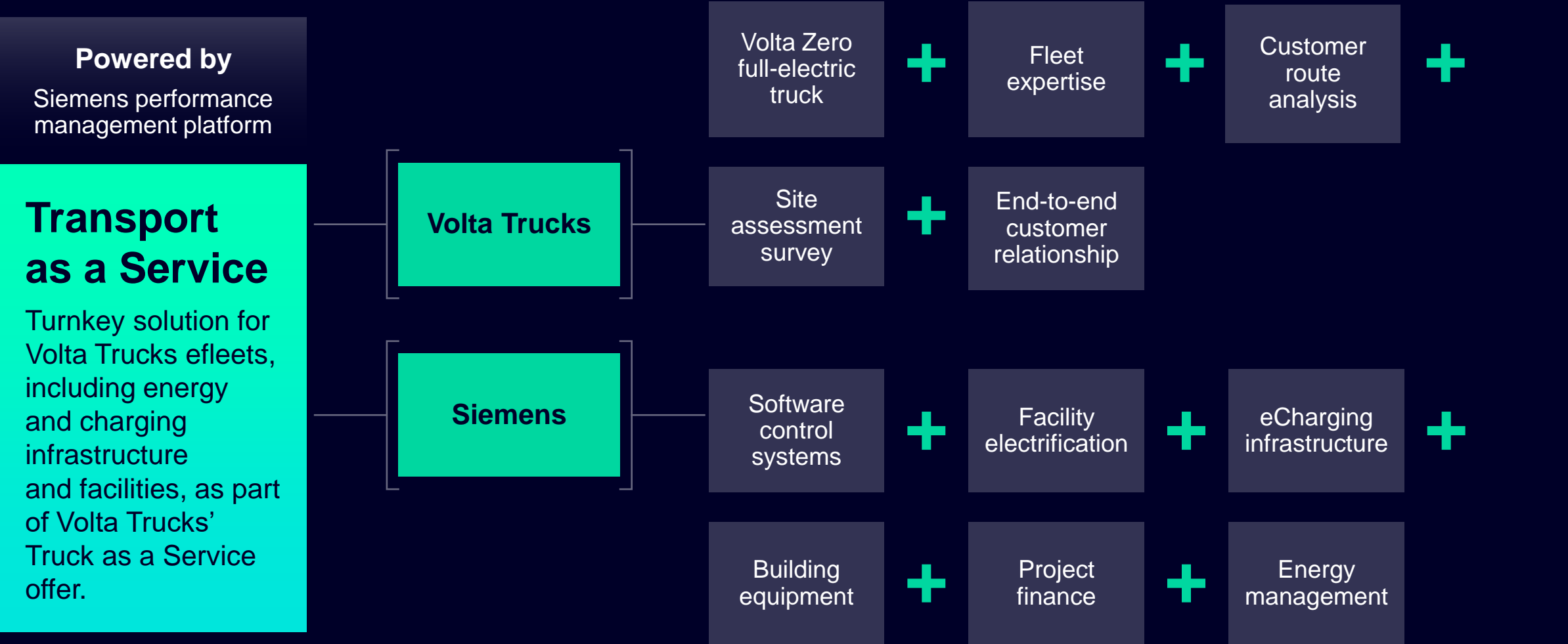
Medium voltage primary,
secondary switchgear

06

Grid simulation, operation
and control software

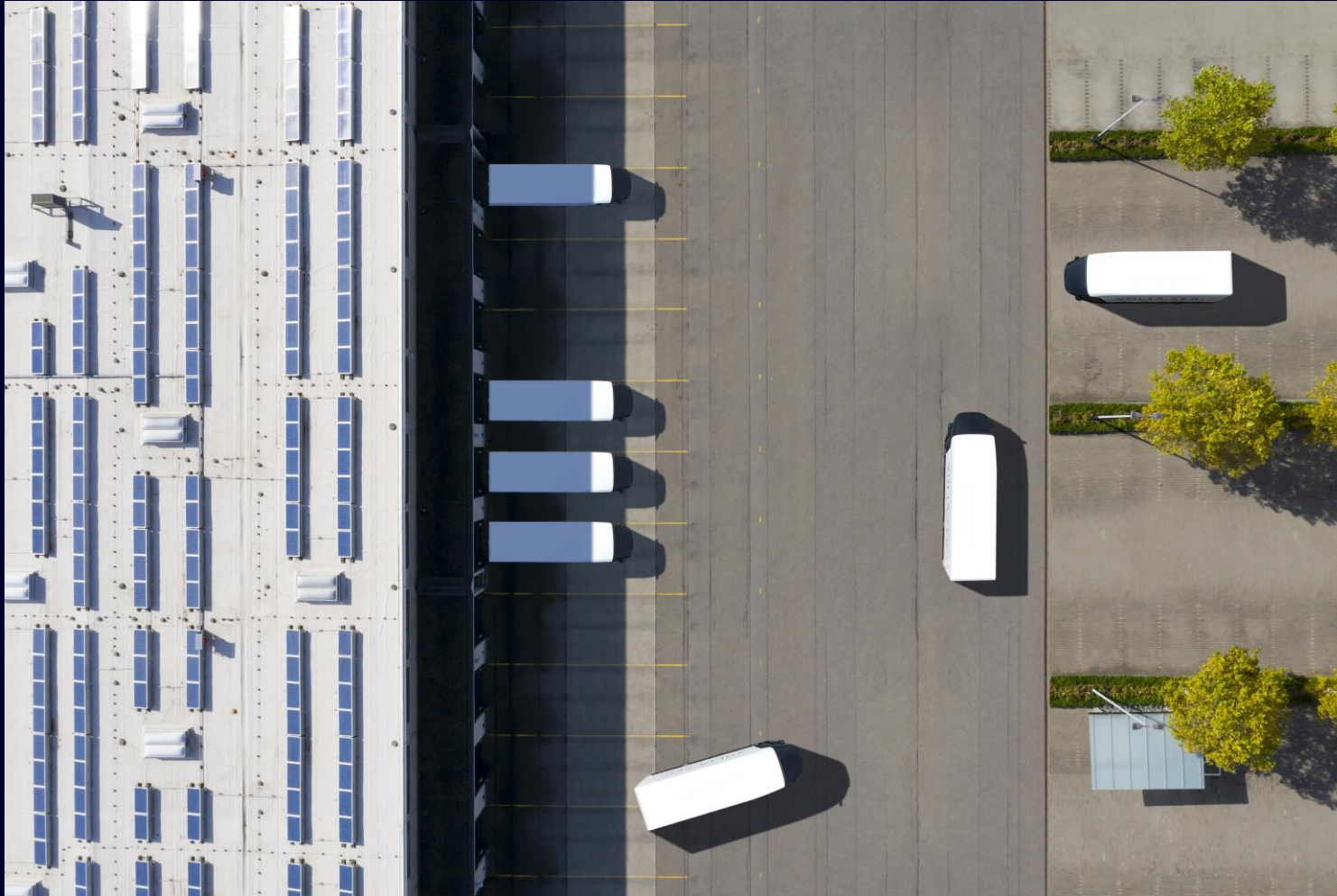
Siemens partners with Volta Trucks

eTrucks running on green energy, at all times



Siemens supports accelerated fleet electrification with Volta Trucks

One depot at a time



Every vehicle charged when needed (uptime and performance commitments)

100% Green energy

Turnkey infrastructure as a Service (charging, power distribution, solar/storage, 24/7 operations mgt, financing)

AI-based routing and energy optimization

Aim to scale over 100s of depots

Questions and Answers



BACK UP SLIDES

All buildings can be smarter with Siemens Xcelerator

Easier, faster and at scale.



Traditional building



Automated building



Smart building



Autonomous building

From ...

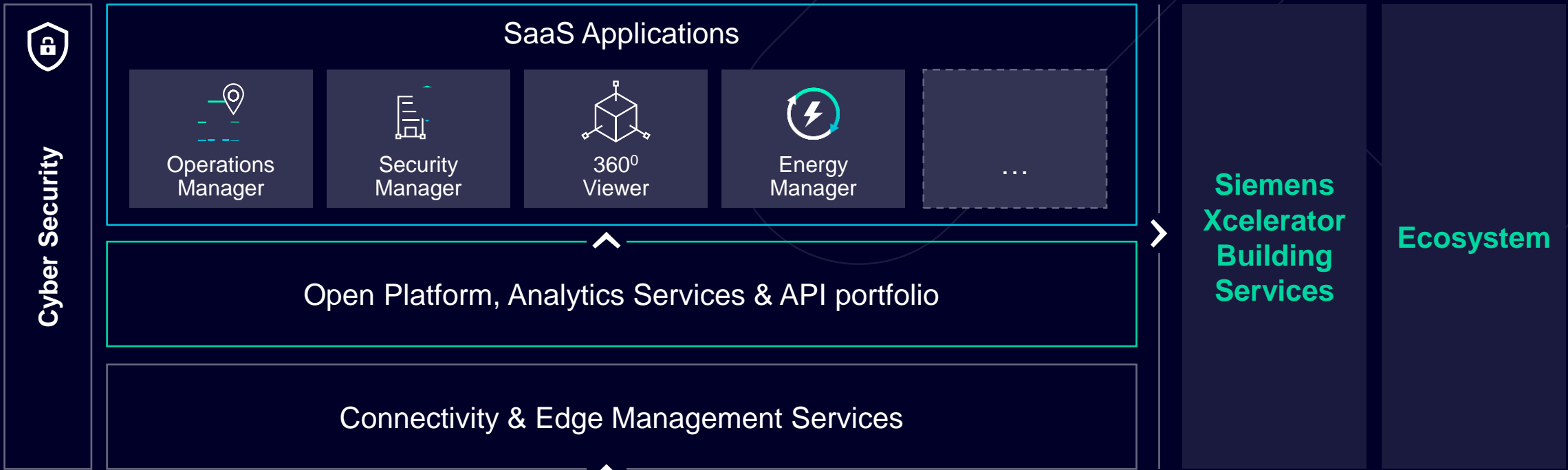
- Reactive on-site service & connected remote
- On-site solutions
- Complex integration process
- Siloed domain control

To ...

- Predictive & prescriptive
- AI-enabled remote operations
- Simple & easy integration
- as a Service



Building X



A man in profile, smiling, holding a tablet. The background is a cityscape with digital overlays, including a network diagram and a line graph. The image is framed by dark blue diagonal shapes.

Enterprise solutions

Digital services

Software-as-a-Service

An opportunity for sustainable electrification



Growth in electricity consumption:
+2.8% CAGR (2020-2030)

Source: IEA Outlook



Electrification of transport:
~30% EV share by 2030 **~5%** of total
electrical energy demand in 2030

Source: Alliance To Save Energy (ASE)



Increasing share of renewables including:
+800GW additional capacity by 2030

Source: Bloomberg (BNEF)



Aging grid infrastructure:
US: **60%** of the circuit breakers
are over **30** years old

Source: US Dept of Energy



Need for higher system flexibility peak-
shifting can enhance capacity up to **30%**
while reducing outages by **70%**

Source: PTI Study



Digitalization, automation and sensors:
Currently **10%** of LV and **30%** of MV nodes
“intelligent”

Source: Designetz Report

Siemens partners with Volta Trucks

What's next?

Managing fleets

The strategic collaboration will lead, and actively manage customers through the design of their fleet electrification journey.

Driving sustainability

Offering ensures power distribution, renewables integration and energy services to build sustainable, eFleet hubs, with lower energy costs.

Geographical focus

Partnership will start serving commercial fleet customers in the Americas, Europe, Middle East and Africa.

Powered by data

Data-driven, turnkey management of critical assets enables scaling to robust fleet operations for Volta Trucks customers.

