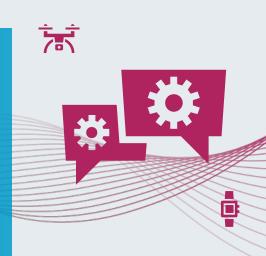




# Strong order growth highlights successful first quarter

Joe Kaeser, Janina Kugel, Michael Sen, Ralf P. Thomas Press conference on the first quarter of fiscal 2018 Munich, January 31, 2018



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#### Highlights in the first quarter of fiscal 2018





Net income rose 12 percent to €2.2 billion



Orders rose by 14 percent



At €128 billion, order backlog reached a record high



5 of 8 units in the Industrial Business were at or within their target margin ranges



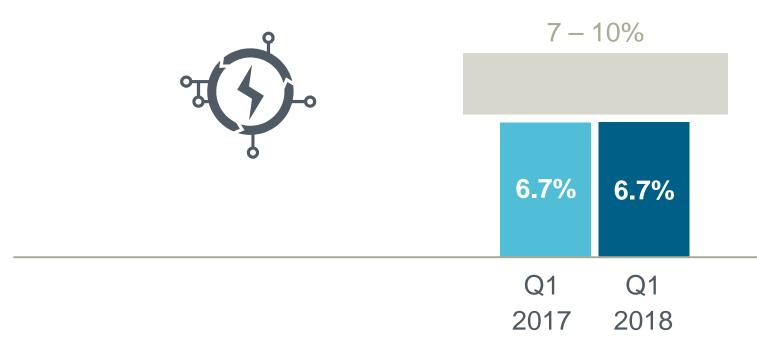
Digital Factory with outstanding results



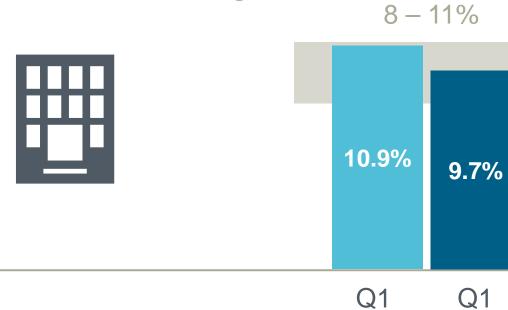
Action is necessary at Power and Gas



## Energy Management



## Building Technologies

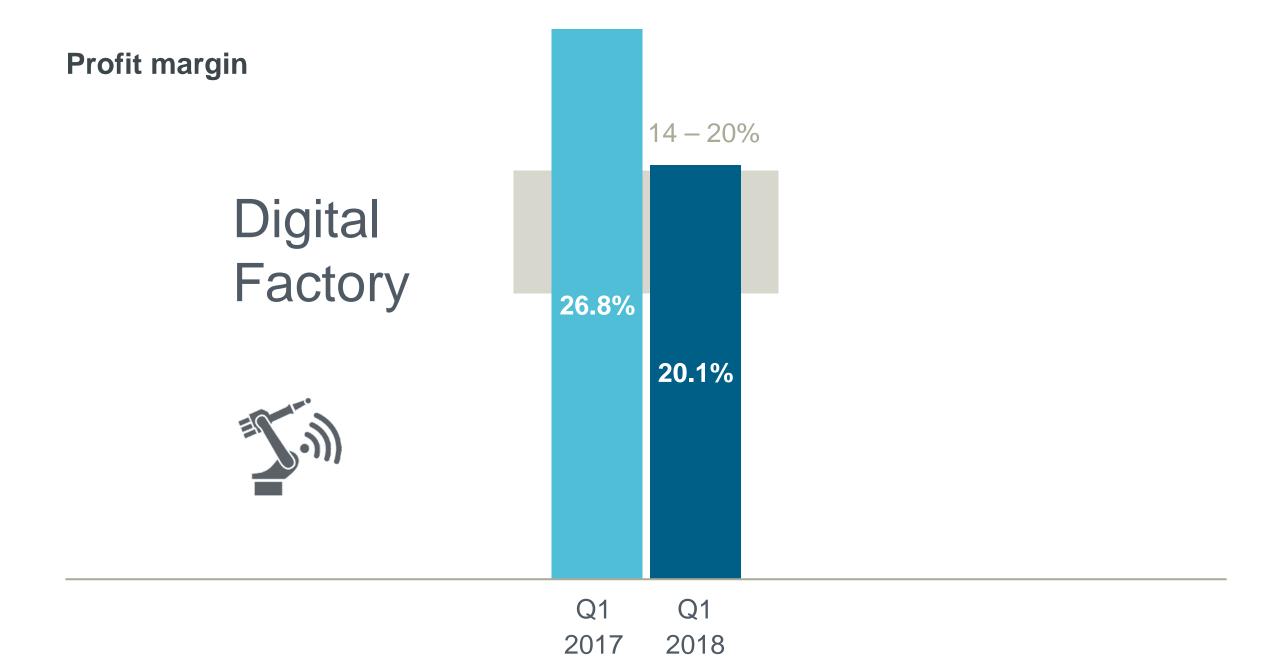


2017

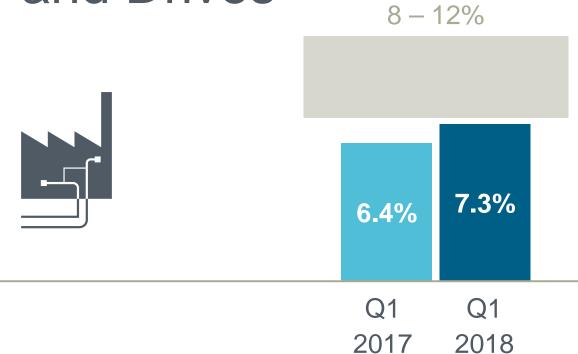
2018

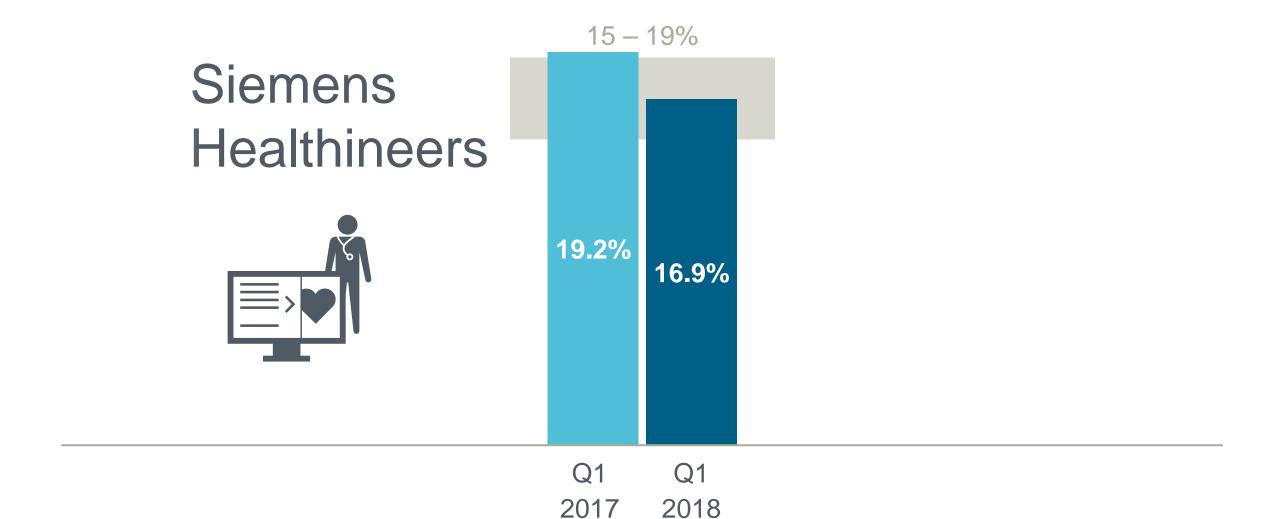
### Mobility



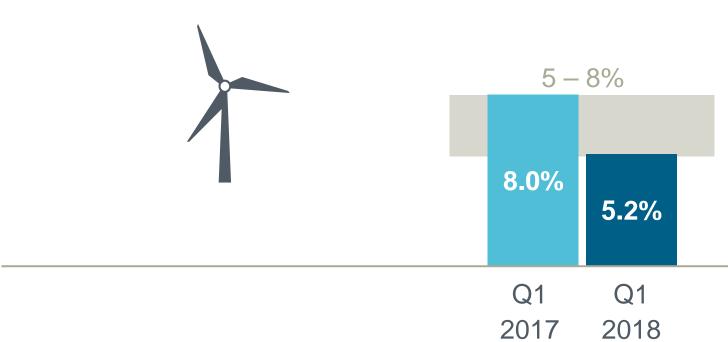




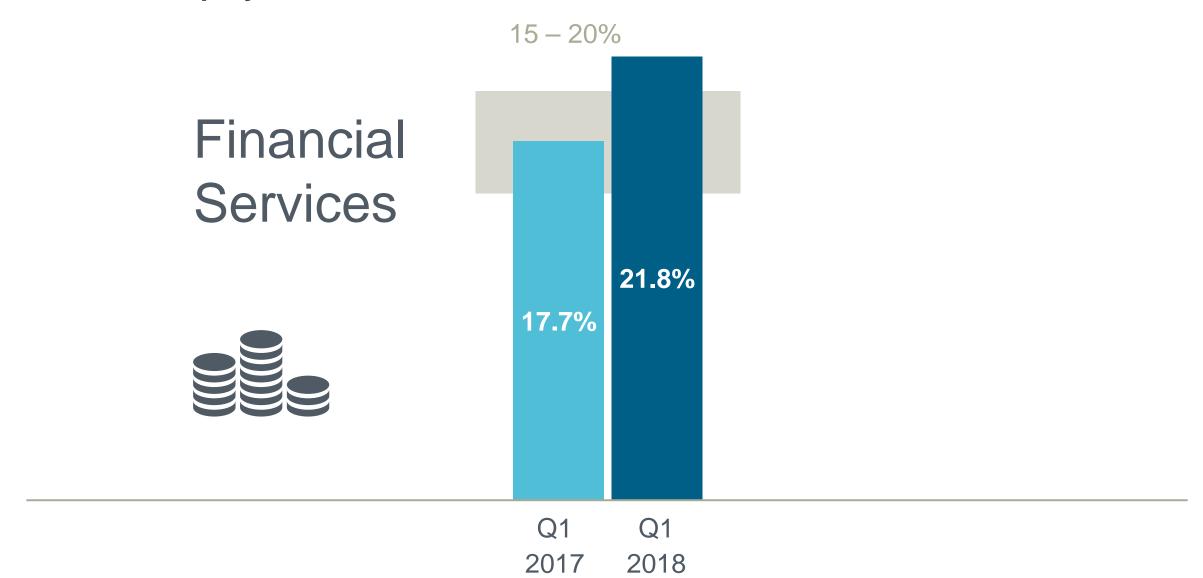




## Siemens Gamesa



#### **Return on equity**



## Siemens Healthineers: Proactively shaping the paradigm shifts of healthcare



Attractive market
with long-term growth
– paradigm shifts
change the rules and
offer chances

Siemens Healthineers with broad, relevant portfolio, at the core of clinical decision making

Entrepreneurial flexibility to lay foundation for growth – core to Siemens

#### Entrepreneurial flexibility to lay foundation for growth – core to Siemens

#### **Strategy**

- Create a vertical industry leader to remain part of Siemens Group in the long term
- Siemens AG as active and supportive shareholder
- Capital structure at 1.5x leverage (net debt incl. pensions / EBITDA)

#### **Ownership**

- Establishing a liquid market has added value for Siemens
- Full consolidation in Siemens accounts

## Shareholder return

- Dividend policy targeting payout of 50-60% of net income
- Management Board measured against Siemens Healthineers metrics only

#### **Brand**

Capitalize on Siemens brand strength

## Infrastructure and corporate services

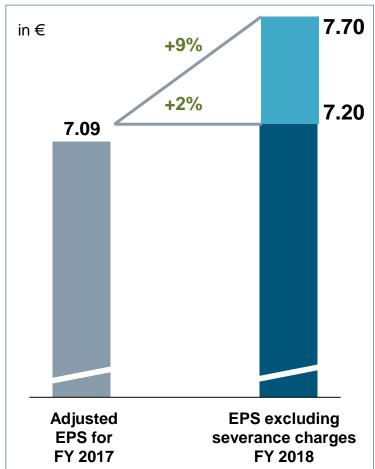
• Fully stand-alone set-up, selected services via service agreements at market rates

#### Clear path towards a Siemens Healthineers IPO



#### **Outlook for fiscal 2018**

#### **Earnings per share**



Note: FY 2017 weighted average number of shares of about 813 million

For fiscal 2018, we expect modest growth in revenue, net of effects from currency translation and portfolio transactions.

We anticipate that orders will exceed revenue for a book-to-bill ratio above 1.

We expect a profit margin of 11.0% to 12.0% for our Industrial Business, excluding severance charges.

We expect a basic EPS from net income in the range of €7.20 to €7.70, excluding severance charges.

This outlook excludes charges related to legal and regulatory matters, effects on EPS associated with minorities holding shares in Healthineers following the planned IPO, and potential effects which may follow the introduction of a new strategic program.

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